# WHITECAP RESOURCES INC.

# Notice of Annual and Special Meeting of Shareholders to be held on April 28, 2016

The annual and special meeting of the shareholders of Whitecap Resources Inc. will be held in the Theatre of the Glenbow Museum, 130 - 9<sup>th</sup> Avenue S.E., Calgary, Alberta on April 28, 2016 at 3:00 p.m. (Calgary time) to:

- 1. receive and consider our financial statements for the year ended December 31, 2015, together with the report of the auditors;
- 2. fix the number of directors to be elected at the meeting at seven members;
- 3. elect seven directors;
- 4. appoint the auditors and authorize the directors to fix their remuneration as such;
- 5. reduce the stated capital of our common shares;
- 6. approve common shares issuable pursuant to unallocated awards under our award incentive plan; and
- 7. transact such other business as may properly be brought before the meeting or any adjournment thereof.

The specific details of the matters proposed to be put before the meeting are set forth in the information circular – proxy statement accompanying this notice.

If you are unable to attend the meeting in person, we request that you date and sign the enclosed form of proxy and deposit it with Computershare Trust Company of Canada by mail or courier at 8<sup>th</sup> Floor, 100 University Avenue, Toronto, Ontario, M5J 2Y1 (Attention: Proxy Department) not less than 48 hours before the time for holding the meeting or any adjournment thereof. Registered shareholders may also vote via telephone by calling 1-866-732-VOTE (8683) Toll Free if inside North America and 312-588-4290 if outside North America. Shareholders will be prompted to enter the control number which is located on the form of proxy. A vote submitted via telephone must be received at least 48 hours prior to the time of the meeting or any adjournment thereof. Registered shareholders may also vote via the internet at www.investorvote.com. Shareholders will be prompted to enter the control number which is located on the form of proxy. A vote submitted via the internet must be received at least 48 hours prior to the time of the meeting or any adjournment thereof. The website may also be used to appoint a proxy holder to attend and vote at the meeting on the shareholder's behalf and to convey a shareholder's voting instructions. Shareholders can also appoint a proxy holder to attend and vote at the meeting on the shareholder's behalf and to convey a shareholder's voting instructions.

Only shareholders of record at the close of business on March 18, 2016, will be entitled to vote at the meeting, unless that shareholder has transferred any shares subsequent to that date and the transferee shareholder, not later than 10 days before the meeting, establishes ownership of the shares and demands that the transferee's name be included on the list of shareholders entitled to vote at the meeting.

DATED at Calgary, Alberta this 15<sup>th</sup> day of March, 2016.

BY ORDER OF THE BOARD OF DIRECTORS

(signed) "Grant B. Fagerheim"

Grant B. Fagerheim
President and Chief Executive Officer

# WHITECAP RESOURCES INC.

# Information Circular – Proxy Statement for the Annual and Special Meeting to be held on April 28, 2016

#### SOLICITATION OF PROXIES

This information circular - proxy statement is furnished in connection with the solicitation of proxies for use at the annual and special meeting of our shareholders to be held on April 28, 2016 in the Theatre at the Glenbow Museum,  $130 - 9^{th}$  Avenue S.E., Calgary, Alberta at 3:00 p.m. (Calgary time) and any adjournment thereof.

Forms of proxy must be deposited with Computershare Trust Company of Canada by mail or courier at 8<sup>th</sup> Floor, 100 University Avenue, Toronto, Ontario, M5J 2Y1 (Attention: Proxy Department) not less than 48 hours before the time for holding the meeting or any adjournment thereof. Registered shareholders may also vote via telephone by calling 1-866-732-VOTE (8683) Toll Free if inside North America and 312-588-4290 if outside North America. Shareholders will be prompted to enter the control number which is located on the form of proxy. A vote submitted via telephone must be received at least 48 hours prior to the time of the meeting or any adjournment thereof. Registered shareholders may also vote via the internet at www.investorvote.com. Shareholders will be prompted to enter the control number which is located on the form of proxy. A vote submitted via the internet must be received at least 48 hours prior to the time of the meeting or any adjournment thereof. The website may also be used to appoint a proxy holder to attend and vote at the meeting on the shareholder's behalf and to convey a shareholder's voting instructions. Shareholders can also appoint a proxy holder to attend and vote at the meeting on the shareholder's behalf and to convey a shareholder's voting instructions.

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The instrument appointing a proxy must be in writing and must be executed by you or your attorney authorized in writing or, if you are a corporation, under your corporate seal or by a duly authorized officer or attorney of the corporation.

The persons named in the enclosed instrument of proxy are our officers. As a shareholder you have the right to appoint a person or company, who need not be a shareholder, to represent you at the meeting. To exercise this right you should insert the name of the desired representative in the blank space provided in the instrument of proxy and strike out the other name.

# ADVICE TO BENEFICIAL HOLDERS OF COMMON SHARES

The information set forth in this section is of significant importance to you if you do not hold your common shares in your own name. Only proxies deposited by shareholders whose names appear on our records as the registered holders of common shares can be recognized and acted upon at the meeting. If your common shares are listed in your account statement provided by your broker, then, in almost all cases, those common shares will not be registered in your name on our records. Such common shares will likely be registered under the name of your broker or an agent of that broker. In Canada, the vast majority of such shares are registered under the name of CDS & Co., the registration name for The CDS Clearing and Depository Services Inc., which acts as nominee for many Canadian brokerage firms. Common shares held by your broker or their nominee can only be voted upon your instructions. Without specific instructions, your broker or their nominee is prohibited from voting your shares.

Applicable regulatory policy requires your broker to seek voting instructions from you in advance of the meeting. Every broker has its own mailing procedures and provides its own return instructions, which you should carefully follow in order to ensure that your shares are voted at the meeting. Often, the form of proxy supplied by your broker is identical to the form of proxy provided to registered shareholders. However, its purpose is limited to instructing the registered shareholder how to vote on your behalf. The majority of brokers now delegate responsibility for

obtaining instructions from clients to a mailing/tabulating agent who mails a scannable voting instruction form in lieu of the form of proxy. You are asked to complete and return the voting instruction form to them by mail or facsimile. Alternatively, you can use their website or call their toll-free telephone number to instruct them how to vote your shares. They then tabulate the results of all instructions received and provide appropriate instructions respecting the voting of shares to be represented at the meeting. If you receive a voting instruction form from a mailing/tabulating agent, it cannot be used as a proxy to vote shares directly at the meeting as it must be returned to the mailing/tabulating agent well in advance of the meeting in order to have the shares voted.

#### NOTICE-AND-ACCESS

We have elected to use the "notice-and-access" provisions under National Instrument 54-101 *Communications with Beneficial Owners of Securities of a Reporting Issuer* for the meeting in respect of mailings to beneficial holders of our common shares (i.e., a shareholder who holds their shares in the name of a broker or an agent) but not in respect of mailings to registered holders of our common shares (i.e., a shareholder whose name appears on our records as a holder of common shares). These provisions are a set of rules developed by the Canadian Securities Administrators that reduce the volume of materials which are mailed to shareholders by allowing a reporting issuer to post an information circular in respect of a meeting of its shareholders and related materials online.

We have also elected to use procedures known as 'stratification' in relation to our use of the notice-and-access provisions. Stratification occurs when a reporting issuer using the notice-and-access provisions provides a paper copy of an information circular and, if applicable, a paper copy of financial statements and related management's discussion and analysis, to some shareholders together with a notice of a meeting of its shareholders. In relation to the meeting, registered holders of our common shares will receive a paper copy of the notice of the meeting, this information circular – proxy statement and a form of proxy whereas beneficial holders of our common shares will receive a notice containing information prescribed by the notice-and-access provisions and a voting instruction form. In addition, a paper copy of the notice of meeting, this information circular – proxy statement, and a voting direction will be mailed to those shareholders who do not hold their common shares in their own name but who have previously requested to receive paper copies of these materials. Furthermore, a paper copy of our financial statements and related management's discussion and analysis in respect of our most recently completed financial year was mailed to those registered and beneficial holders of our common shares who previously requested to receive such information.

We will be delivering proxy-related materials to non-objecting beneficial owners of our common shares directly with the assistance of Broadridge Investor Communications Solutions. We intend to pay for intermediaries to deliver proxy-related materials to objecting beneficial owners of our common shares.

# REVOCABILITY OF PROXY

You may revoke your proxy at any time prior to a vote. If you, or the person you give your proxy, attend personally at the meeting, you or such person may revoke the proxy and vote in person. In addition to revocation in any other manner permitted by law, a proxy may be revoked by an instrument in writing executed by you or your attorney authorized in writing or, if you are a corporation, under your corporate seal or by a duly authorized officer or attorney of the corporation. To be effective the instrument in writing must be deposited either at our head office, at any time up to and including the last business day preceding the day of the meeting, or any adjournment thereof, at which the proxy is to be used, or with the chairman of the meeting on the day of the meeting, or any adjournment thereof.

# PERSONS MAKING THE SOLICITATION

This solicitation is made on behalf of our management. We will bear the costs incurred in the preparation and mailing of the form of proxy, notice of annual and special meeting and this information circular – proxy statement. In addition to mailing forms of proxy, proxies may be solicited by personal interviews, or by other means of communication, by our directors, officers and employees who will not be remunerated therefor.

# **EXERCISE OF DISCRETION BY PROXY**

The common shares represented by proxy in favour of management nominees will be voted or withheld from voting on any poll at the meeting. Where you specify a choice with respect to any matter to be acted upon, the shares will be voted on any poll in accordance with the specification so made. If you do not provide instructions, your shares will be voted in favour of the matters to be acted upon as set out herein. The persons appointed under the form of proxy, which we have furnished, are conferred with discretionary authority with respect to amendments or variations of those matters specified in the form of proxy and notice of annual and special meeting and with respect to any other matters which may properly be brought before the meeting or any adjournment thereof. At the time of printing this information circular – proxy statement, we know of no such amendment, variation or other matter.

#### VOTING SHARES AND PRINCIPAL HOLDERS THEREOF

We are authorized to issue an unlimited number of common shares and an unlimited number of preferred shares, without nominal or par value. As at March 15, 2016 there were 314.4 million common shares and no preferred shares issued and outstanding. As a holder of common shares you are entitled to one vote for each common share you own.

Based on information supplied to them, to the knowledge of our directors and executive officers, as at March 15, 2016, no person or company beneficially owns, or controls or directs, directly or indirectly, more than 10% of our common shares.

#### MATTERS TO BE ACTED UPON AT THE MEETING

# **Fixing the Number of Directors**

Our articles provide for a minimum of three directors and a maximum of nine directors. Our by-laws provide that the number of our directors shall be fixed from time to time by our shareholders. There are currently seven directors on our board of directors.

At the meeting, it is proposed that the number of directors to be elected to hold office until the next annual meeting or until their successors are elected or appointed be set at seven.

Unless otherwise directed, it is the intention of management to vote proxies in favour of setting the number of directors to be elected at seven.

#### **Election of Directors**

The seven nominees proposed for election as our directors are as follows:

Grant B. Fagerheim Gregory S. Fletcher Daryl H. Gilbert Glenn A. McNamara Stephen C. Nikiforuk Kenneth S. Stickland Grant A. Zawalsky

In the event that a vacancy among such nominees occurs because of death or for any other reason prior to the meeting, the proxy shall not be voted with respect to such vacancy.

Voting for the election of directors will be conducted on an individual, and not slate, basis. Management recommends that shareholders vote FOR the election of each of these nominees. The persons named in the

# enclosed form of proxy intend to vote FOR the election of each of these nominees unless the shareholder specifies authority to do so is withheld.

Our board has adopted a policy stipulating that if the votes in favour of the election of a director nominee at a shareholders' meeting represent less than a majority of our common shares voted and withheld, the nominee will submit his resignation promptly after the meeting, for our corporate governance and compensation committee's consideration. The committee will make a recommendation to our board after reviewing the matter, and our board's decision to accept or reject the resignation offer will be disclosed to the public within 90 days of the applicable shareholders' meeting. Resignations are expected to be accepted except in situations where extenuating circumstances would warrant the applicable director to continue to serve as a board member. The nominee will not participate in any committee or board deliberations on the resignation offer. The policy does not apply in circumstances involving contested director elections.

The following is a brief description of the proposed nominees, including their age, place of residence, committee memberships, the year in which they became a director, a brief biography and the number of common shares beneficially owned or controlled or directed, by them directly or indirectly as at December 31, 2015 and December 31, 2014. This information is based partly on our records and partly on information received by us from the nominees.

			Common Shares Owned, Controlled or Directed (3)		Options, Performance Share Awards and Warrants		Total Market Value of Common Shares, Options, Share Awards and Warrants	
Nominee for Election as Director	Age	Director Since	2015	2014	2015	2014	2015	2014
<b>Grant B. Fagerheim</b> Calgary, Alberta	57	2009	2,743,240	2,650,630	297,000	364,707	\$27,481,527	\$34,167,714
Member of: - Reserves Committee - Health, Safety and Environment	Mr. Fagerheim has over 30 years of diverse experience in both the upstream and downstream areas of the oil and gas business and is currently our President and Chief Executive Officer. Prior to establishing Whitecap Resources Inc. in June 2008, Mr. Fagerheim was the President and Chief Executive Officer and a Director of Cadence Energy Inc. (formerly, Kereco Energy Ltd.), a public oil and gas company, from January 2005 to September 2008.							
Committee	Mr. Fagerheim received his Bachelor's degree in Education (Economics Minor) from the University of Calgary in 1983 and attended the Executive MBA at Queen's University in 1995.							
		Fagerheim cu company.	rrently sits on	the board of d	irectors of A	dvantage Oi	l & Gas Ltd., a p	ublic oil and

			Common Shares Owned, Controlled or Directed (3)		Options, Performance Share Awards and Warrants		Total Market Value of Common Shares, Options, Share Awards and Warrants (1)(2)	
Nominee for Election as Director	Age	Director Since	2015	2014	2015	2014	2015	2014
Gregory S. Fletcher Calgary, Alberta	67	2010	81,948	74,576	12,067	12,667	\$836,101	\$981,445
Member of:			•				ndustry and is curre he founded in 1997	•
- Audit Committee - Reserves Committee	spon	Mr. Fletcher holds a BSc. in Geology and has completed the Directors' Education Program sponsored by the Institute of Corporate Directors offered at the Haskayne School of Business at the University of Calgary.						
	Serv	Mr. Fletcher currently sits on the board of directors of Calfrac Well Services Ltd. and Total Energy Services Inc., both public oil and gas service companies, and Peyto Exploration & Development Corp., a public oil and gas company.						

			Common Shares Owned, Controlled or Directed <sup>(3)</sup>		Options, Performance Share Awards and Warrants		Total Market Value of Common Shares, Options, Share Awards and Warrants (1)(2)	
Nominee for Election as Director	Age	Director Since	2015	2014	2015	2014	2015	2014
<b>Daryl H. Gilbert</b> <sup>(4)</sup> Calgary, Alberta	64	2015	-	-	10,000	-	\$90,700	-
Member of: - Corporate Governance and Compensation Committee - Health, Safety and Environment Committee								President and Ltd., a major ploration Inc.,
(chair)		05		Oil and Gas L		0.5	1 05	Ju., LUA OII

			Common Shares Owned, Controlled or Directed (3)		Options, Performance Share Awards and Warrants		Total Market Value of Common Shares, Options, Share Awards and Warrants (1)(2)	
Nominee for Election as Director	Age	Director Since	2015	2014	2015	2014	2015	2014
Glenn A. McNamara Calgary, Alberta	63	2010	96,589	96,589	9,400	12,667	\$961,320	\$1,233,273
Member of: - Corporate Governance and Compensation	Mr. McNamara is the Chief Executive Officer and a director of Petromanas Energy Inc., a public oil and gas company. From August 2005 to August 2010, he was the President of BG Canada (part of the BG Group PLC, a public gas company with its head office in the United Kingdom, trading on the London Stock Exchange). Prior thereto he was the President of ExxonMobil Canada Energy (a wholly-owned subsidiary of ExxonMobil).							
Committee (chair) - Reserves Committee (chair) - Lead Director	wholly-owned subsidiary of ExxonMobil).  Mr. McNamara received his MBA from the University of Calgary in 1988, and a B.Sc. in Mining Engineering from the University of Alberta in 1978. Mr. McNamara is a Member of the Association of Professional Engineers, Geologists and Geophysicists of Alberta and past Governor of the Canadian Association of Petroleum Producers.							

			Owned,	Common Shares Owned, Controlled or Directed <sup>(3)</sup>		ions, rmance Awards arrants	Total Market Value of Common Shares, Options, Share Awards and Warrants (1)(2)	
Nominee for Election as Director	Age	Director Since	2015	2014	2015	2014	2015	2014
Stephen C. Nikiforuk Calgary, Alberta	47	2009	96,780	96,562	9,400	13,667	\$963,053	\$1,238,794
Member of: - Audit Committee (chair)	and wa Before compa Caden to Mar Mr. Ni Educat	Mr. Nikiforuk has been the President of MyOwnCFO Professional Corporation since October 2011 and was the President of MyOwnCFO Inc. from July 2009 to June 2012, both private companies. Before then, Mr. Nikiforuk was the Corporate Business Manager of 1173373 Alberta Ltd. (a private company) from July 2009 to July 2011 and the Vice President, Finance and Chief Financial Officer of Cadence Energy Inc. (formerly Kereco Energy Ltd.) a public oil and gas company, from January 2005 to March 2008.  Mr. Nikiforuk is an active Chartered Professional Accountant, CA and in 2013 completed the Directors Education Program developed by the Institute of Corporate Directors and holds their ICD.D						
	Mr. Nikiforuk is also a director of CanAir Nitrogen Inc. and InPlay Oil Corp., both private compand serves as Audit Committee Chair for InPlay Oil Corp. Mr. Nikiforuk is also on the board of for profit society and a federal electoral district association (serving as Financial Agent). Mr. Nikiforuk as B.B.A. with an accounting major from Saint Francis Xavier University.						the board of a not	

			Common Shares  Owned, Controlled or Directed (3)  Option Performa Share Aw and Warr	rmance Awards	mance Total Market Value of C wards Shares, Options, Share			
Nominee for Election as Director	Age	Director Since	2015	2014	2015	2014	2015	2014
Kenneth S. Stickland Calgary, Alberta	62	2013	19,952	18,781	9,400	10,000	\$266,223	\$329,255
Member of: - Audit Committee - Corporate Governance and Compensation Committee	year who Deve men listed firm	s by Trans A lesale mark elopment Of ober of varied d companies of Burnet,	alta Corpora eting comp ficer and prous professi E. Prior to Touckworth	ation, one of panies. At Trior to that vonal associations Alta, Michael associations and the control of the con	Canada's laransAlta was the Chitions and har. Stickland	largest non- he held the ief Legal O has served at I was a part over 30 year	1, 2014, he was entergulated power gas position of C fficer. Mr. Sticklas a director of setting with the Calgars of experience	generation and hief Business nd has been a everal publicly gary-based law
	Mr.	Stickland is	also a direct	or of Trinida	d Drilling I	Ltd., a publi	c oilfield services	company.

			Owned,	Common Shares Owned, Controlled or Directed (3)		ions, rmance Awards arrants	Total Market Value of Common Shares, Options, Share Awards and Warrants (1)(2)	
Nominee for Election as Director	Age	Director Since	2015	2014	2015	2014	2015	2014
<b>Grant A. Zawalsky</b> Calgary, Alberta	56	2008	638,279	629,907	12,067	13,667	\$5,882,023	\$7,340,261
Member of: - Health, Safety and Environment Committee	Solici from currer NuVi Secre	Mr. Zawalsky is the Managing Partner of Burnet, Duckworth & Palmer LLP (Barristers and Solicitors) where he has been a partner since 1994. Mr. Zawalsky holds a B.Comm and LL.B. from the University of Alberta and is a member of the Law Society of Alberta. Mr. Zawalsky currently sits on the board of directors of a number of private and public companies, including NuVista Energy Ltd., PrairieSky Royalty Ltd. and Zargon Oil & Gas Ltd., and is Corporate Secretary of ARC Resources Ltd., Bonavista Energy Corporation and RMP Energy Inc. Mr. Zawalsky is also a Governor of the Calgary Petroleum Club.						

## Notes:

- (1) The "Total Market Value of Common Shares, Options, Share Awards and Warrants" for 2015 is the sum of (i) the number of common shares held by each nominee as of December 31, 2015 multiplied by the closing price of the common shares on the Toronto Stock Exchange on such date of \$9.07; (ii) the value of unexercised in-the-money options of each nominee based on the number of common shares issuable upon exercise of the options held by the nominee as of December 31, 2015 multiplied by the difference between the closing price of the common shares on the Toronto Stock Exchange on such date of \$9.07 and the exercise price of the applicable option; (iii) the value of share awards of each nominee based on the number of common shares issuable upon exercise of the share awards held by the nominee as of December 31, 2015 multiplied by the closing price of the common shares on the Toronto Stock Exchange on such date of \$9.07. The number of common shares issuable pursuant to share awards does not include the dividend equivalents that will accumulate on the underlying grants and assumes a payout multiplier of 1x for performance-based awards. No warrants were outstanding as of December 31, 2015.
- The "Total Market Value of Common Shares, Options, Share Awards and Warrants" for 2014 is the sum of (i) the number of common shares held by each nominee as of December 31, 2014 multiplied by the closing price of the common shares on the Toronto Stock Exchange on such date of \$11.44; (ii) the value of unexercised in-the-money options of each nominee based on the number of common shares issuable upon exercise of the options held by the nominee as of December 31, 2014 multiplied by the difference between the closing price of the common shares on the Toronto Stock Exchange on such date of \$11.44 and the exercise price of the applicable option; (iii) the value of share awards of each nominee based on the number of common shares issuable upon exercise of the share awards held by the

nominee as of December 31, 2014 multiplied by the closing price of the common shares on the Toronto Stock Exchange on such date of \$11.44; and (iv) the value of unexercised warrants of each nominee based on the number of common shares issuable upon exercise of the warrants held by the nominee as of December 31, 2014 multiplied by the difference between the closing price of the common shares on the Toronto Stock Exchange on such date of \$11.44 and the exercise price of the applicable warrant. The number of common shares issuable pursuant to share awards does not include the dividend equivalents that will accumulate on the underlying grants and assumes a payout multiplier of 1x for performance-based awards.

- (3) The information as to voting securities beneficially owned, directly or indirectly, is based upon information furnished to us by the nominees as at December 31, 2015 and December 31, 2014.
- (4) Mr. Gilbert joined our board on July 14, 2015.
- (5) We have imposed share ownership guidelines for all of our directors and our executive officers. See "Ownership Guidelines".

# Additional Disclosure Relating to Proposed Directors

Except as otherwise disclosed herein, none of our directors (nor any personal holding company of any of such persons) is, as of the date hereof, or was within ten years before the date hereof, a director, chief executive officer or chief financial officer of any company (including us), that was subject to a cease trade order (including a management cease trade order), an order similar to a cease trade order or an order that denied the relevant company access to any exemption under securities legislation, in each case that was in effect for a period of more than 30 consecutive days (collectively, an "Order") that was issued while the director was acting in the capacity as director, chief executive officer or chief financial officer; or was subject to an Order that was issued after the director ceased to be a director, chief executive officer or chief financial officer and which resulted from an event that occurred while that person was acting in the capacity as director, chief executive officer or chief financial officer.

Except as otherwise disclosed herein, none of our directors (nor any personal holding company of any of such persons) is, as of the date hereof, or has been within the ten years before the date hereof, a director or executive officer of any company (including us) that, while that person was acting in that capacity, or within a year of that person ceasing to act in that capacity, became bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency or was subject to or instituted any proceedings, arrangement or compromise with creditors or had a receiver, receiver manager or trustee appointed to hold its assets. In addition, none of our directors (nor any personal holding company) or any such person has, within the ten years before the date hereof, become bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency, or become subject to or instituted any proceedings, arrangement or compromise with creditors, or had a receiver, receiver manager or trustee appointed to hold the assets of the director other than as described below.

Mr. Fagerheim who was formerly a director of The Resort at Copper Point Ltd. (a private real estate development company) which was placed in receivership in February 2009. Mr. Nikiforuk was a director of CYGAM Energy Inc. (a junior public oil and gas company) which filed a voluntary assignment in bankruptcy under the *Bankruptcy and Insolvency Act* (Canada) in April 2015. Mr. Gilbert was a director of Globel Direct Inc. (a public business process outsource company) from December 1998 to June 2009. Globel Direct Inc. sought and received protection under the *Companies' Creditors Arrangement Act* (Canada) in June 2007. After a failed restructuring effort, on December 12, 2007, a receiver was appointed by one of the lenders to Globel Direct Inc. Globel Direct Inc. ceased operations and as a result became the subject of cease trade orders from the Alberta Securities Commission and the British Columbia Securities Commission on September 30, 2008.

None of our directors (nor any personal holding company of any of such persons) has been subject to any penalties or sanctions imposed by a court relating to securities legislation or by a securities regulatory authority or has entered into a settlement agreement with a securities regulatory authority or any other penalties or sanctions imposed by a court or regulatory body that would likely be considered important to a reasonable investor in making an investment decision.

## **Appointment of Auditors**

Management is soliciting proxies, in the accompanying form of proxy, in favour of the appointment of the firm of PricewaterhouseCoopers LLP, Chartered Professional Accountants, of Suite 3100, 111, 5<sup>th</sup> Avenue SW, Calgary, Alberta, T2P 5L3, as our auditors, to hold office until the next annual meeting of our shareholders and to authorize the directors to fix their remuneration as such. PricewaterhouseCoopers LLP has been our auditors since October, 2009.

#### **Reduction of Stated Capital**

At the meeting, holders of our common shares will be asked to consider and, if deemed advisable, to approve by way of special resolution, a reduction of the stated capital account of our common shares by \$1.8 billion. If approved, the stated capital reduction will be effective as of April 28, 2016.

# Reasons for the Reduction of Stated Capital

Under the corporate statute governing us, a corporation is prohibited from taking certain actions, including declaring or paying a dividend, if, among other things, there are reasonable grounds for believing that the realizable value of its assets would as a result of the declaration or payment of the dividend be less than the aggregate of its liabilities and stated capital of all classes of its shares.

The purpose of reducing the stated capital of our common shares is to reduce the aggregate of our liabilities and stated capital so as to increase the difference between such amount and the realizable value of our assets, thereby providing us with additional flexibility to pay dividends if, as and when declared by our board. The proposed reduction in stated capital will have no impact on our day-to-day operations and will not alter our financial condition.

The corporate statute governing us provides that a corporation shall not reduce its stated capital if there are reasonable grounds for believing that (i) the corporation is, or would after the reduction be, unable to pay its liabilities as they become due, or (ii) the realizable value of the corporation's assets would thereby be less than the aggregate of its liabilities. We do not have reasonable grounds to believe that (i) we are, or would after the proposed stated capital reduction be, unable to pay our liabilities as they become due, or (ii) the realizable value of our assets would, as a result of the proposed stated capital reduction, be less than the aggregate of our liabilities.

The proposed stated capital reduction will have no immediate income tax consequences to a holder of common shares. It may have an effect in the future, in certain circumstances, if we are wound up or make a distribution to our shareholders, or if we redeem, cancel or acquire our common shares. As a general rule, upon such transactions, a holder of common shares will be deemed to have received a dividend to the extent that the amount paid or distributed exceeds the stated capital of the common shares.

Our board unanimously recommends that shareholders vote FOR the resolution outlined below.

# Form of Resolution and Approval Requirement

At the meeting, shareholders will be asked to consider and, if thought fit, to pass a special resolution in the form set forth below in connection with the stated capital reduction:

"BE IT RESOLVED AS A SPECIAL RESOLUTION OF THE SHAREHOLDERS OF WHITECAP RESOURCES INC. (THE "CORPORATION") THAT:

- 1. The stated capital account of the common shares of the Corporation be reduced by \$1.8 billion, all as more particularly described in the Corporation's information circular-proxy statement dated March 15, 2016; and
- 2. any director or officer of the Corporation is authorized and directed to do all such things and execute all such documents and instruments as may be necessary or desirable to give effect to the foregoing resolution."

In order to be passed, the above special resolution must be approved not less than two-thirds of the aggregate votes cast by shareholders at the meeting. It is the intention of the persons named in the enclosed form of proxy, if named as proxy and not expressly directed to the contrary in the form of proxy, to vote those proxies FOR the above resolution.

#### Approval of Unallocated Incentive Awards under Our Award Incentive Plan

#### **Background**

Our award incentive plan is a full-value award plan pursuant to which time-based awards and performance-based awards may be granted to our directors, officers, employees and other service providers. The award incentive plan was approved by our shareholders at our annual and special meeting held on April 30, 2013. For a complete description of our award incentive plan, see "*Executive Compensation –Award Incentive Plan*" below. A copy of the plan will be filed on our profile on the SEDAR website at *www.sedar.com* on March 16, 2016 under the category "Other Securityholder Documents".

Prior to adoption of our award incentive plan, we used our stock option plan as our primary form of long-term compensation incentive. While there remain historical options outstanding under the stock option plan, we have not made any grants under the option plan since November of 2012 and cannot make any further grants under the option plan as the requisite three-year approval of unallocated options under such plan expired on September 14, 2013. While the stock option plan is no longer being used by us, it will remain in place until such time as all outstanding options have been exercised, cancelled or expired in 2016.

#### Approval of Unallocated Incentive Awards

The maximum number of common shares reserved for issuance from time to time pursuant to outstanding awards under our award incentive plan may not exceed 6.5% of the aggregate number of our issued and outstanding common shares (including common shares issuable upon exchange of exchangeable shares and other fully paid securities of us and our affiliates exchangeable into common shares) less the number of common shares reserved for issuance for stock options outstanding from time to time under our stock option plan. Our board has approved an amendment to the plan to reduce this amount to 3.755%, subject to receipt of shareholder approval of the common shares which may be issuable pursuant to unallocated awards under the plan. The amendment does not require shareholder approval.

Pursuant to the rules of the Toronto Stock Exchange, all unallocated rights, options or other entitlements under a "security based compensation arrangement" which does not have a fixed maximum number of securities issuable thereunder must be approved by an issuer's directors and equity securityholders every three years. As our award

incentive plan was last approved in May of 2013, shareholders are being asked at the meeting to consider an ordinary resolution to approve common shares issuable pursuant to unallocated awards under the award incentive plan for a further three year term. If the ordinary resolution is passed at the meeting, we will be required to seek similar approval from our shareholders on the next renewal date being no later than April 28, 2019.

Our award incentive plan is an integral component of our long term compensation program. The attraction and retention of qualified directors, officers, employees and other service providers has been identified as one of the key risks to our long term strategic growth plan. In order to attract and retain qualified directors, officers, employees and other service providers in a competitive marketplace, it is imperative that we have a long-term incentive plan, such as award incentive plan, which can be used to retain and attract qualified personnel, promote a proprietary interest in us by such persons while at the same time serving as an important performance based incentive for key officers, employees and other service providers to focus on our operating and financial performance and long term total shareholder return and profitability.

Our award incentive plan aligns the interests of our directors, officers, employees and other service providers with shareholders as it provides an incentive to maximize total shareholder return. The portion of performance-based awards received relative to time-based awards increases with greater levels of responsibility. 25% - 75% of the share awards granted to employees are performance-based awards and 100% of the share awards granted to our directors, our President and Chief Executive Officer and our other officers are performance-based awards, emphasizing our philosophy to pay for performance. Performance-based awards, through the payout multiplier, provide a direct link between corporate performance and the level of payout received. The payout multiplier is calculated based on preestablished corporate performance measures and can be one of 0x (for fourth quartile ranking), 1x (for third quartile ranking), 1.5x (for second quartile ranking) and 2x (for first quartile ranking). Our corporate governance and compensation committee and board believe that the pay for performance orientation of the performance-based awards is intrinsically aligned with our shareholder interests.

The terms of the award incentive plan provide that we have, in our sole and absolute discretion, the option of settling the value of the notional common shares underlying an award, by any of the following methods or by a combination of such methods: (i) payment in common shares issued from treasury; (ii) payment in cash; or (iii) payment in common shares acquired by us on the Toronto Stock Exchange. If the proposed shareholder approval is not obtained at the meeting, we will no longer be able to issue common shares from treasury to settle the award value of any unallocated awards, being those which have not been granted as of April 30, 2016. Awards granted prior to this date will continue to be unaffected by the approval or disapproval of the subject resolution. In the absence of approval by our shareholders at the meeting, we will be forced to settle awards granted in the future under our award incentive plan either in cash or by purchasing common shares in the market. In either event, if we were required to settle such awards in this fashion, our cash flow would be negatively impacted and unavailable for value-creating activities such as funding our ongoing capital expenditure program.

As of March 15, 2016, there were an aggregate of 1.1 million time-based awards, 2.7 million performance-based awards and 0.3 million stock options outstanding, representing 1.34% of our issued and outstanding common shares on that date, leaving approximately 7.6 million common shares (representing 2.42% of our issued and outstanding common shares on that date) reserved and available for issuance pursuant to the settlement of awards that may be granted in the future (assumes a payout multiplier of 1x for the performance-based awards).

Our board unanimously recommends that shareholders vote FOR the resolution outlined below.

# Form of Resolution and Approval Requirement

At the meeting, shareholders will be asked to consider and, if thought fit, to pass an ordinary resolution in the form set forth below in connection with the incentive award plan:

"BE IT RESOLVED AS AN ORDINARY RESOLUTION OF THE SHAREHOLDERS OF WHITECAP RESOURCES INC. (THE "CORPORATION") THAT:

- 1. All common shares which may be issuable pursuant to unallocated time-based awards and performance-based awards under the Corporation's 2013 Award Incentive Plan are hereby approved and authorized until April 28, 2019; and
- 2. any director or officer of the Corporation is authorized and directed to do all such things and execute all such documents and instruments as may be necessary or desirable to give effect to the foregoing resolution."

In order to be passed, the above ordinary resolution must be approved by a majority of the aggregate votes cast by shareholders at the meeting. It is the intention of the persons named in the enclosed form of proxy, if named as proxy and not expressly directed to the contrary in the form of proxy, to vote those proxies FOR the above resolution.

#### DIRECTORS' COMPENSATION

#### General

Our board of directors, through our corporate governance and compensation committee, is responsible for the development and implementation of a compensation plan for our directors who are not also officers. Our officers, who are also directors, are not paid any compensation for acting as a director. For information concerning the compensation paid to Mr. Fagerheim who is also our President and Chief Executive Officer, see "Executive Compensation".

The main objectives of our compensation plan for directors are to attract and retain the services of the most qualified individuals and to compensate the directors in a manner that is commensurate with the risks and responsibilities assumed in board and committee membership and at a level that is similar to the compensation paid to directors of a peer group of oil and gas companies. In addition, our philosophy of using compensation to foster a culture of ownership also extends to our director compensation policies. Our board of directors believes it is important that directors demonstrate their commitment to our stewardship through share ownership.

To meet and maintain these objectives, our corporate governance and compensation committee annually performs a review of our directors' compensation plan, which includes reviewing the compensation paid to directors of an industry specific peer group (see "Executive Compensation – Compensation Discussion and Analysis – Compensation Review Process – Competitive Factors" for a listing of the peer group members). The corporate governance and compensation committee recommends any changes to the compensation plan to our board for consideration and, if deemed appropriate, approval.

At a meeting held on May 5, 2015, our corporate governance and compensation committee reviewed our compensation plan for directors. As a result of this review, the corporate governance and compensation committee recommended that the annual retainer that we pay to independent directors for their roles on our board and board committees be increased from an annual retainer of \$36,000 to \$42,000, payable quarterly, effective June 1, 2015. Our independent directors are also reimbursed for any expenses incurred to attend a board or committee meeting.

#### **Long-Term Incentive Compensation**

In 2013, we adopted a full-value award incentive plan pursuant to which time-based awards and performance-based awards may be granted to our directors, officers, employees and other service providers. The award incentive plan replaced our stock option plan as our primary form of long-term compensation incentive. On May 5, 2015 our corporate governance and compensation committee approved the grant of 5,000 performance-based awards to each independent director under our share award plan. The payment dates for these awards are in February and October of 2018.

In December of 2015, we amended the payment dates of 1,929,100 awards previously granted to our directors and executive officers in 2013, 2014 and 2015 from June of the third year following the grant date to February and October of the third year following the grant date, other than certain awards vesting in 2016, of which a portion of the payment dates were accelerated to December of 2015 and the balance was deferred to October of 2016.

Our award incentive plan contains the following restrictions on director participation: (1) the number of common shares issuable pursuant to non-management directors, in aggregate, is limited to a maximum of 0.25% of our issued and outstanding common shares (including common shares issuable upon exchange of exchangeable shares and other fully paid securities of us and our affiliates exchangeable into common shares), and (2) the value of all awards granted to any non-management director during a calendar year, as calculated on the date of grant, cannot exceed \$100,000 (for purposes of monitoring compliance with these limitations, a payout multiplier of 1x will be assumed for any performance-based awards). For further information about our award incentive plan, see "Executive Compensation – Award Incentive Plan".

Prior to the adoption of our award incentive plan in 2013, our independent directors were eligible to receive options under our stock option plan, which limited the aggregate number of common shares issuable to non-management directors to a maximum of 1% of our outstanding common shares. For further information about our stock option plan, see "Executive Compensation – Stock Option Plan".

The following table shows the number of common shares issuable to our non-management directors pursuant to our award incentive plan and stock option plan as at December 31, 2015:

	Common Shares issuable	as at December 31, 2015
	# (1) (3)	<b>0/o</b> <sup>(2)</sup>
Performance-based awards	57,000	0.02
Stock options (4)	5,334	
Total	62,334	0.02

#### Notes:

- (1) We have, in our sole and absolute discretion, the option of settling the value of the notional common shares underlying the award, in cash or common shares. We will not determine whether the payment method will take the form of cash or common shares until the payment date, or some reasonable time prior thereto.
- (2) Represents the number of common shares issuable as a percentage of our issued and outstanding common shares as at December 31, 2015.
- (3) Does not include the dividend equivalents that will accumulate on the underlying grants and assumes a payout multiplier of 1x. If the payout multiplier was 2x, the total number of common shares would increase to 114,000, which represents 0.04% of our issued and outstanding common shares as at December 31, 2015.
- (4) No stock options have been granted to our non-management directors since 2012.

For further information regarding the outstanding options and share awards held by our independent directors, see "Directors' Outstanding Option-Based and Share-Based Awards" and "Directors' Incentive Plan Awards – Value Vested or Earned During the Year" below.

# **Directors' Summary Compensation Table**

The following table sets forth for the year ended December 31, 2015, the total compensation paid to our independent directors in 2015. There have been no option-based awards granted to our directors since 2012. See "*Directors Outstanding Option-Based and Share-Based Awards*" below which reflect the value of option-based awards previously granted to our directors as at December 31, 2015.

	Fees earned	Performance Share awards (1)	Total
Name	(\$)	(\$)	(\$)
Gregory S. Fletcher	39,500	68,150	107,650
Daryl H. Gilbert (2)	19,250	136,300	155,550
Glenn A. McNamara	39,500	68,150	107,650
Murray K. Mullen (3)	12,000	-	12,000
Stephen C. Nikiforuk	39,500	68,150	107,650
Kenneth S. Stickland	39,500	68,150	107,650
Grant A. Zawalsky (4)	39,500	68,150	107,650

#### Notes:

- (1) This column reflects the grant date fair value of the performance share awards, computed in accordance with International Financial Reporting Standards 2 Share-based Payment ("IFRS 2"). We used IFRS 2 as our methodology for computing grant date fair value for purposes of consistency with our financial statements. We calculated the grant date fair value as the closing market price of our common shares on the date of grant. One-half of the awards are payable on February 1<sup>st</sup>, of the third year following the grant date and one-half of the awards are payable on October 1<sup>st</sup> of the third year following the grant date. This calculation assumes a payout multiplier of 1x for the performance awards and does not include the value of the dividend equivalents received on the performance awards. The actual value realized pursuant to such performance awards may be greater or less than the indicated value. See "Directors Outstanding Option-Based and Share-Based Awards" which reflect the value at December 31, 2015.
- (2) Mr. Gilbert was appointed a director on July 14, 2015.
- (3) Mr. Mullen resigned as a director on April 30, 2015.
- (4) Mr. Zawalsky is the Managing Partner of Burnet, Duckworth & Palmer LLP, a law firm which receives fees for the provision of legal services to us. Our corporate governance and compensation committee has reviewed and considered this relationship and determined that it does not interfere with the exercise of Mr. Zawalsky's independent judgement in his role as a member of our board of directors.

# Directors' Outstanding Option-Based and Share-Based Awards

The following tables set forth all option-based and performance share awards outstanding at the end of the year ended December 31, 2015 for each of our independent directors.

Name		Option-b	oased Awards		Performance Share Awards		
	Number of securities underlying unexercised options (#)	Option exercise price (\$)	Option expiration date	Value of unexercised in-the-money options (1) (\$)	Number of share awards that have not vested (#)	Estimated payout value of share awards that have not vested <sup>(2)</sup> (\$)	
Gregory S. Fletcher	2,667	6.23	July 3, 2016	7,574	9,400	85,258	
Daryl H. Gilbert	-	-	-	-	10,000	90,700	
Glenn A. McNamara	-	-	-	-	9,400	85,258	
Stephen C. Nikiforuk	-	-	-	-	9,400	85,258	
Kenneth S. Stickland	-	-	-	-	9,400	85,258	
Grant A. Zawalsky	2,667	6.23	July 3, 2016	7,574	9,400	85,258	

#### Notes:

- (1) Calculated based on the difference between the market price of our common shares at December 31, 2015 (\$9.07) and the exercise price of the options.
- (2) Calculated by multiplying the number of performance share awards by the market price of our common shares at December 31, 2015 (\$9.07). This calculation assumes a payout multiplier of 1x and does not include the value of the dividend equivalents received on the performance share awards.

#### Directors' Award Incentive Plan - Value Vested or Earned During the Year

The following table sets forth for each of our independent directors, the value of option-based and share-based awards, which vested during the year ended December 31, 2015. We did not have a non-equity incentive compensation plan in 2015 for our directors.

	Option-based awards – Value vested during the year <sup>(1)</sup>	Performance share awards – Value vested during the year (2)
Name	(\$)	(\$)
Gregory S. Fletcher	18,242	130,032
Glenn A. McNamara	18,242	130,032
Daryl H. Gilbert	-	-
Stephen C. Nikiforuk	18,242	130,032
Kenneth S. Stickland	-	130,032
Grant A. Zawalsky	18,242	130,032

## Notes:

- (1) Calculated based on the difference between the market price of our common shares on the vesting date and the exercise price of the options multiplied by the number of common shares vesting on that date.
- (2) Calculated based on the market price of our common shares on the vesting date multiplied by the number of common shares vesting on that date. Does not include the dividend equivalents accumulated on the underlying grants and is based on the actual payout multiplier of 2x.

# **EXECUTIVE COMPENSATION**

# **Compensation Discussion and Analysis**

#### General

We have developed an executive compensation strategy built on offering a competitive compensation package, which is oriented toward developing a culture of ownership by providing long-term equity-based incentives. As a result, the awarding of performance-based share awards is a significant component of our executive compensation. This approach is based on the assumption that our share price performance over the long-term is an important indicator of long-term performance.

Our compensation philosophy is based on the following fundamental principles:

- Our compensation programs must be aligned with shareholder interests by aligning the goals of executives with maximizing long-term shareholder value.
- Our compensation to our executive officers must be performance sensitive by linking compensation to our operating and market performance.
- Our compensation programs must be market competitive in terms of value and structure in order to retain
  existing employees who are performing according to their objectives and to attract new individuals of the
  highest calibre.

The objectives of our executive compensation program were developed based on the above-mentioned compensation philosophy as follows:

- To attract and retain a high quality management and employee team and to motivate performance by aligning a significant portion of the compensation to enhancement in share value and to encourage all employees to become significant shareholders.
- To evaluate executive performance on the basis of key measurements that correlate to long-term shareholder value.
- To tie compensation directly to those measurements and rewards based on achieving and exceeding predetermined objectives.

## Compensation Governance

Our corporate governance and compensation committee assists our board of directors in fulfilling its responsibilities by monitoring our compensation plans and practices and ensuring their congruence with our objectives and goals by assessing and making recommendations regarding compensation, benefits, short and long-term incentive programs and employee retention. A summary of the mandate of the corporate governance and compensation committee is set forth under "Corporate Governance Disclosure".

Our corporate governance and compensation committee is currently composed of three directors, Mr. McNamara (Chairman), Mr. Gilbert and Mr. Stickland. All of the members of our corporate governance and compensation committee are independent directors. All of our corporate governance and compensation committee members have direct experience in establishing and operating executive and corporate compensation programs. See each member's biography found under "Election of Directors" above.

A compensation consultant or advisor has not, at any time during the year ended December 31, 2015 been retained to assist in determining compensation for any of our directors and officers.

# Compensation Risks

In establishing our executive compensation program our corporate governance and compensation committee also considers the implication of the risks associated with our compensation program, including:

- The risk of executives taking inappropriate or excessive risks.
- The risk of inappropriate focus on achieving short term goals at the expense of long term return to shareholders.
- The risk of encouraging aggressive accounting practises.
- The risk of excessive focus on financial returns and operational goals at the expense of regulatory, environmental and health and safety.

While no program can fully mitigate these risks we believe that many of these risks are mitigated by:

- Weighting our long term incentives towards share ownership and vesting our long term incentives over a number of years.
- Awarding a significant portion of long-term incentive compensation in the form of performance-based awards which, through the payout multiplier, provide a direct link between corporate performance and the level of payout received. If threshold performance is not met, the payout multiplier will be 0x and no payouts will be made under the performance-based awards.
- Avoiding narrowly focused performance goals which may encourage loss of focus on providing long term shareholder return and retaining adequate discretion to ensure that the corporate governance and compensation committee and board retain their business judgment in assessing actual performance.
- Establishing a uniform incentive program for all executive officers and employees.
- Establishing a formal recoupment or "clawback" policy pursuant to which some or all incentive awards
  made to executives are subject to recoupment in the event or an accounting restatement resulting from
  misconduct.
- Establishing share ownership guidelines and imposing short selling restrictions.
- Establishing a strong "tone at the top" for accounting, regulatory, environmental and health and safety compliance.

#### Incentive Plan Design

The ability of our corporate governance and compensation committee to consider factors such as personal contributions to corporate performance and non-financial, non-production or non-reserves based elements of corporate performance allows the corporate governance and compensation committee to consider whether executive officers have attempted to bolster short-term results at the expense of our long term success in determining executive compensation. In addition, as the compensation program consists of fixed (base salary) and variable (annual cash bonuses and long term incentive plan grants), the incentive for short-term risk taking is balanced with the incentive to focus on generating long-term sustainable value for shareholders. Share awards which make up a significant portion of an executive officer's total compensation, generally cliff vest in the third year after the grant date, which acts to further mitigate against the potential for inappropriate short-term risk taking. There are no compensation policies and practices that are structured significantly different for any named executive officers. Our corporate governance and compensation committee and board of directors will continue to monitor compensation risk assessment practices on an ongoing basis to ensure that our compensation program is appropriately structured.

#### Clawback Policy

We have implemented a formal recoupment or "clawback" policy on executive incentive compensation, including, without limitation, bonuses, stock options and share awards, that may be awarded to our executive officers when (i) the executives engages in willful misconduct or fraud which causes or significantly contributes to a restatement of our financial statements due to our material noncompliance with any applicable financial reporting requirement under securities laws, (ii) the executive receives incentive compensation calculated on the achievement of those financial results, and (iii) the incentive compensation received would have been lower had the financial statements been properly reported. The policy provides that when a clawback is triggered, upon the recommendation of our corporate governance and compensation committee, our board may, in its sole discretion and to the extent that it determines it is in our best interests to do so, require the executive to repay the amount of incentive compensation relating to the year(s) subject to the restatement or received upon exercise or payment of incentive compensation in or following the year(s) subject to the restatement that is in excess of the incentive compensation the executive would have received if the incentive compensation had been computed in accordance with the results as restated, calculated on an after tax basis.

#### Short Selling and Restrictions

Our directors and officers are not permitted to knowingly sell, directly or indirectly, any of our securities that he or she does not own or has not fully paid for. Directors and officers may not: (i) sell a call option or buy a put option in respect of our common shares or any other of our securities; (ii) enter into any financial instrument or other transaction designed to hedge or offset a decrease in the market value of our common shares; or (iii) enter into any other derivative instruments, agreements, arrangements or understanding (commonly known as equity monetization transactions) the effect of which is to alter, directly or indirectly, the director's or officer's economic interest in our securities, or the director's or officer's economic exposure to us.

Notwithstanding these prohibitions, solely in connection with the administration of our compensation plans, our directors and officers are permitted to sell through our compensation agent, currently Solium Capital Inc., common shares that are not yet owned by such director or officer provided that he or she holds stock options or other compensation related rights to acquire an equivalent number of our common shares and such director or officer has provided a notice of exercise for such stock options or other compensation rights to our compensation agent in order to facilitate the orderly settlement of such options or rights.

#### Share Ownership Requirements

Our executive officers are required to maintain a significant equity investment in us to align their interests with those of our shareholders and mitigate against the likelihood of undue risk taking. Our share ownership guidelines establish minimum share ownership levels for executives based on a multiple of their salary and executive level. See "Ownership Guidelines".

#### Identification of Named Executive Officers

We are required to disclose the compensation paid to our Chief Executive Officer, Chief Financial Officer and each of the three other most highly compensated executive officers whose total annual compensation was more than \$150,000. For the year ended December 31, 2015 our named executive officers were Mr. Fagerheim, our President and Chief Executive Officer, Mr. Kang, our Chief Financial Officer, Mr. Mombourquette, our Vice President, Business Development, Mr. Dunlop, our Vice President, Engineering, and Mr. Armstrong, our Vice President, Production and Operations.

# **Compensation Review Process**

Our President and Chief Executive Officer presents recommendations to our corporate governance and compensation committee regarding salary adjustments and bonuses for all of our staff, including our named executive officers. The focus of the discussion is on the individual executive salaries, bonuses and long-term incentive awards with a review of the aggregate level of salary, bonuses and long-term incentive awards for the balance of the staff. The corporate governance and compensation committee makes specific recommendations to our board on our President and Chief Executive Officer's salary, bonus payments and long-term incentive awards. The corporate governance and compensation committee also recommends the salaries, bonus and long-term incentive awards payments of all other officers. Our board reviews all recommendations of the corporate governance and compensation committee before final approval. Any director who is also an officer is excused from the directors' meeting during any discussion of their compensation.

#### **Performance**

In establishing overall compensation levels, our corporate governance and compensation committee uses current levels of compensation as the starting point. Our corporate governance and compensation committee then considers overall corporate performance, performance across a number of operating measures including but not limited to production, cash flow, reserves growth per share and cash flow netbacks relative to our peer group. In addition, the corporate governance and compensation committee considers the development and execution of our business strategy and other subjective elements together with total shareholder returns and the competitive environment.

The corporate governance and compensation committee then assesses the individual performance of our President and Chief Executive Officer and each of our other officers. Our President and Chief Executive Officer assists the corporate governance and compensation committee with the performance assessment of the other officers.

#### **Competitive Factors**

For us to attract and retain qualified and experienced officers and employees, our overall compensation levels must be competitive with other participants in the Canadian oil and gas industry. As part of the comparative compensation analysis, our corporate governance and compensation committee is provided with a summary (based on publicly available information) of the compensation paid to officers of an industry-specific peer group prepared by our President and Chief Executive Officer at the direction of the corporate governance and compensation committee. For 2015, the members of our peer group were:

ARC Resources Ltd.	Cardinal Energy Ltd.	Pengrowth Energy Corporation
Baytex Energy Corp.	Crescent Point Energy Corp.	Surge Energy Inc.
Bonavista Energy Corporation	Enerplus Corporation	TORC Oil & Gas Ltd.
Bonterra Energy Corp.	Northern Blizzard Resources Inc.	Vermillion Energy Inc.

As a final check on the reasonableness of our overall compensation, our President and Chief Executive Officer compares our general and administrative costs per unit of production to the average for the members of the peer group listed above. The President and Chief Executive Officer's expectation is that our general and administrative costs per unit of production should approximate the average for the peer group. Based on publicly reported data for the nine month period ended September 30, 2015, our general and administrative costs per unit of production of \$1.46/boe were approximately 33% lower than the peer group average of \$2.17/boe.

#### **Compensation Program Components**

Our executive compensation program provides a balanced set of components designed to deliver the objectives of our compensation philosophy. The salary component provides a base of secure compensation necessary to attract and retain executive talent but is typically lower than the median of our peer group. The variable components, bonus and long-term incentives are designed to balance short-term performance with our long-term interests and motivate the superior performance of both. Our long-term incentive plan also aligns our officers with shareholders and helps retain executive talent.

#### **Base Salaries**

In setting base salaries, our corporate governance and compensation committee reviews executive compensation for the members of the peer group listed above. Historically we have encouraged an executive compensation philosophy where a significant component of compensation is variable and salaries that are below market medians. This philosophy reflects our focus on control of general and administrative cash costs and emphasis on executive compensation being linked to share performance. Salaries of senior executive officers also reflect market conditions and levels of responsibility.

Our corporate governance and compensation committee met on October 27, 2014 to establish base salaries for our executive officers for 2015. Factors considered by our corporate governance and compensation committee included corporate and individual performance and competitive factors in the local marketplace. Notwithstanding corporate and individual performance, to reflect the constraints on our business in a reduced commodity price environment, 2015 base salaries were held flat at 2014 levels.

The following table summarizes annual base salaries for our named executive officers at December 31, 2015 and December 31, 2014.

Name and principal position	2015 Base Salary (\$)	2014 Base Salary (\$)	Increase
Grant B. Fagerheim President and Chief Executive Officer	330,000	330,000	0%
Thanh Kang Chief Financial Officer	275,000	275,000	0%
Joel Armstrong Vice President, Production and Operations	250,000	250,000	0%
Darin Dunlop Vice President, Engineering	250,000	250,000	0%
David Mombourquette Vice President, Business Development	250,000	250,000	0%

#### **Bonuses**

Bonuses are intended to reward performance by our executive officers in the achievement of our strategic goals and objectives and are consistent with our compensation philosophy where a significant component of executive compensation is variable. Cash bonuses are performance based, and determined on both targeted individual and corporate performance-based measures including per share growth in cash flow, production and reserves and cash flow netback per barrel of oil equivalent relative to our peer group. In addition, our corporate governance and compensation committee considers the development and execution of our business strategy and other subjective elements together with annual shareholder returns and the competitive environment.

Our corporate governance and compensation committee met on November 30, 2015 to establish annual bonuses for our officers for performance during 2015. Notwithstanding corporate and individual performance, in light of industry conditions and commodity prices, 2015 bonus payments to our executive officers were reduced by 33% compared to 2014.

The following table summarizes annual bonuses paid to our named executive officers for performance during the years ended December 31, 2015 and December 31, 2014.

Name and principal position	2015 Bonus (\$)	Percent of Base 2015 Salary	2014 Bonus (\$)	Percent of 2014 Base Salary
Grant B. Fagerheim President and Chief Executive Officer	400,000	121%	594,000	180%
Thanh Kang Chief Financial Officer	230,000	84%	344,000	125%
Joel Armstrong Vice President, Production and Operations	210,000	84%	312,000	125%
Darin Dunlop Vice President, Engineering	210,000	84%	312,000	125%
David Mombourquette Vice President, Business Development	210,000	84%	312,000	125%

## Long-Term Incentive Compensation

In 2013, we adopted a full-value award incentive plan pursuant to which time-based awards and performance-based awards may be granted to our directors, officers, employees and other service providers which replaced our stock option plan as our primary form of long-term compensation incentive. For further information, see "Executive Compensation – Share Award Plan".

Each time-based award entitles the holder to an amount computed by the value of a notional number of common shares designated in the award (plus dividend equivalents) on the third anniversary of the date of grant (or such earlier or later dates as may be determined by our board). Each performance-based award entitles the holder to an amount computed by the value of a notional number of common shares designated in the award (plus dividend equivalents) multiplied by a payout multiplier on the third anniversary of the date of grant (or such earlier or later dates as may be determined by our board). The payout multiplier is dependent on our performance relative to predefined corporate performance measures for a particular period and can be one of 0x (for fourth quartile ranking), 1x (for third quartile ranking), 1.5x (for second quartile ranking) and 2x (for first quartile ranking) and will be the arithmetic average of the payout multiplier for each of the three preceding fiscal years.

The corporate governance and compensation committee is responsible for determining the allocation of the share awards between time-based and performance-based awards. The performance-based awards, through the payout multiplier, provide a direct link between corporate performance and the level of payout received. The corporate governance and compensation committee believes that the pay for performance orientation of the performance-based awards is aligned with shareholder interests. The portion of performance-based awards received relative to time-based awards increases with greater levels of responsibility. 25% to 75% of share awards granted to employees are performance-based awards and 100% of the share awards granted to our directors, our President and Chief Executive Officer and our other officers are performance-based awards.

# 2015 Awards and Payout Multiplier

An aggregate of 0.9 million performance-based awards were approved for grant to our directors, officers, employees and other service providers during 2015.

The following table details the performance-based awards granted to each of our named executive officers during 2015. One-half of these awards are payable on February 1 of the third year following the grant date and one-half of these awards are payable on October 1 of the third year following the grant date.

Name	Number of Performance Awards
Grant B. Fagerheim	120,000
Thanh Kang	74,000
Joel Armstrong	62,500
Darin Dunlop	62,500
David Mombourquette	62,500

On November 4, 2015, our corporate governance and compensation committee established the corporate performance measures listed in the table below (and the weighting of each measure) for purposes of calculating the 2015 payout multiplier. On November 4, 2015, the corporate governance and compensation committee met to assess our performance relative to such corporate performance measures and to establish the 2015 payout multiplier. Listed below are the results of the assessment.

2015 Payout Multiplier				
Corporate Performance Measure	Results / Quartile Ranking	Multiplier	Weighting	Weighted Multiplier
Total Shareholder Return ("TSR") for the one-year ended December 31, 2015 compared to the S&P TSX Capped Energy Index and peer group	Whitecap's 2015 TSR was 1 <sup>st</sup> quartile in its peer group, Whitecap outperformed the S&P TSX Capped Energy Index by approximately 9% resulting in an overall 1 <sup>st</sup> quartile ranking.	2	33.33%	0.667
2P FD&A Recycle Ratio for a 1-year period ended December 31, 2015 (including future development costs)	Whitecap's 2P FD&A recycle ratio of 2.0 was assigned a 1 <sup>st</sup> quartile ranking.	2	33.33%	0.667
Development and Execution of Strategic Plan.	The corporate governance and compensation committee evaluated management's performance and assigned a 1st quartile ranking.	2	33.33%	0.667
	F	Payout Multiplie	er	2.0

The payout multiplier for performance awards is calculated as the arithmetic average of the payout multiplier for each of the three preceding fiscal years. The payout multiplier for 2013 was 2.0x, 2014 was 2.0x and the payout multiplier for 2015 is 2.0x.

# **Historical Grant Information**

The following table shows the number of common shares issuable to our named executive officers pursuant to our share award plan and stock option plan as at December 31, 2015:

	Common Shares issuable as at December 31, 2015		
	# (1) (3)	<b>%</b> <sup>(2)</sup>	
Performance-based awards	913,500	0.3	
Stock options (4)	15,000		
Total	928,500	0.3	

#### Notes:

- (1) We have, in our sole and absolute discretion, the option of settling the value of the notional common shares underlying the award, in cash or common shares. We will not determine the payment method until the payment date, or some reasonable time prior thereto.
- (2) Represents the number of common shares issuable as a percentage of our issued and outstanding common shares as at December 31, 2015.
- (3) Does not include the dividend equivalents that will accumulate on the underlying grants and assumes a payout multiplier of 1x for the performance-based awards. If the payout multiplier was 2x, the total number of common shares would increase to 1.8 million, which represents 0.6% of our issued and outstanding common shares as at December 31, 2015.
- (4) There were no stock options granted in 2015.

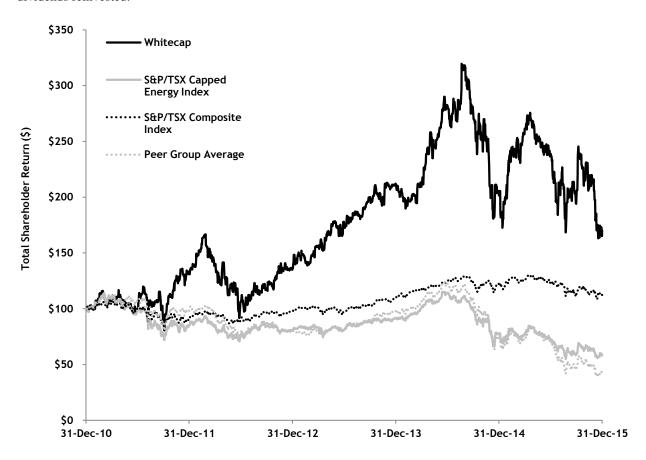
For further information regarding the outstanding options and share awards held by our named executive officers, see "Outstanding Option-Based and Share-Based Awards" and "Award Incentive Plan – Value Vested or Earned During the Year" below.

#### **Other Benefits**

The employment benefits provided to employees are generally typical of those provided by participants in the Canadian oil and gas industry and include life and disability insurance and extended health and dental coverage. Officers also receive a parking allowance.

# **Performance Graph**

The following graph compares on a yearly basis the accumulative total shareholders' return from December 31, 2010 to December 31, 2015 of \$100 invested in our common shares versus the total return of \$100 invested in the S&P/TSX Capped Energy Index, the S&P/TSX Capped Composite Index, and our peer group average, with all dividends reinvested.



	31-Dec-10	31-Dec-11	31-Dec-12	31-Dec-13	31-Dec-14	31-Dec-15
Whitecap	\$100	\$131	\$137	\$211	\$201	\$170
S&P TSX Capped Energy Index	\$100	\$85	\$81	\$92	\$77	\$58
S&P TSX Composite Index	\$100	\$91	\$98	\$111	\$122	\$112
Peer Group Average	\$100	\$98	\$80	\$98	\$73	\$42

Our cumulative shareholder return performance reflects both operational and financial performance within our control as well as volatile commodity prices and economic and market conditions beyond our control with the impact of the decline in the global economy and more recently with the collapse of North American natural gas prices and world oil prices.

Salaries and bonuses for our executive officers are based in part on the achievement of certain pre-determined performance metrics at the beginning of each fiscal year. The achievement of these objectives is measured against corporate and individual targets, as described earlier, and does not necessarily track the changes in the market value of our common shares. Our long-term incentive plans are designed to align the interests of all of our employees with shareholders by linking a component of compensation to our share performance.

# **Summary Compensation of Named Executive Officers**

The following table sets forth for the years ended December 31, 2015, December 31, 2014 and December 31, 2013, information concerning the actual compensation paid to our named executive officers.

			plan com	y incentive pensation §)				
Name and principal position	Year	Salary (\$)	Annual incentive plans	Long- term incentive plans	Option- based awards (1) (\$)	Share- based awards (2) (\$)	All other compensation	Total compensation (\$)
Grant B. Fagerheim	2015	330,000	400,000	-	-	1,635,600	-	2,365,600
President and Chief	2014	330,000	594,000	-	-	1,605,960	-	2,529,960
Executive Officer	2013	270,000	335,000	-	-	1,969,200	-	2,574,200
Thanh Kang	2015	275,000	230,000	-	-	1,008,620	-	1,513,620
Chief Financial Officer	2014	275,000	344,000	-	-	1,040,900	-	1,659,900
	2013	240,000	220,000	-	-	1,312,800	-	1,772,800
Joel Armstrong	2015	250,000	210,000	-	-	851,875	-	1,311,875
Vice President,	2014	250,000	312,000	-	-	862,460	-	1,424,460
Production and Operations	2013	225,000	200,000	1	1	1,094,000	-	1,519,000
Darin Dunlop	2015	250,000	210,000	-	-	851,875	-	1,311,875
Vice President,	2014	250,000	312,000	-	-	862,460	-	1,424,460
Engineering	2013	225,000	200,000	-	1	1,094,000	-	1,519,000
David Mombourquette	2015	250,000	210,000	-	-	851,875	-	1,311,875
Vice President, Business	2014	250,000	312,000	-	-	862,460	-	1,424,460
Development	2013	225,000	200,000	-	-	1,094,000	-	1,519,000

#### Notes:

- (1) There were no options granted in the applicable periods.
- All of the share awards granted to our NEOs are performance-based awards. This column reflects the grant date fair value of the performance-based awards, computed in accordance with IFRS 2. We used IFRS 2 as our methodology for computing grant date fair value for purposes of consistency with our financial statements. We calculated the grant date fair value as the closing market price of our common shares on the date of grant. One-half of the awards granted in 2014 and 2015 are payable on February 1 of the third year following the grant date and one-half of these awards are payable on October 1 of the third year following the grant date. One-half of the awards granted in 2013 were payable on December 1, 2015 and the balance of the awards are payable on October 1, 2016. This calculation assumes a payout multiplier of 1x and does not include the value of the dividend equivalents received on the awards. The actual value realized pursuant to such performance-based awards may be greater or less than the indicated value.
- The value of the perquisites and employment benefits received by each of the named executive officers, including life and disability insurance, health coverage, dental coverage and parking, were not in aggregate greater than \$50,000 or 10% of the named executive officer's total salary for the financial year.

#### **Outstanding Option-Based and Share-Based Awards**

The following table sets forth for each named executive officer, all option-based and share-based awards outstanding at the end of the year ended December 31, 2015.

		Optio	n-based Awards	Share-ba	sed Awards	
Name	Number of securities underlying unexercised options (#)	Option exercise price (\$)	Option expiration date	Value of unexercised in- the-money options (1) (\$)	Number of share awards that have not vested (#)	Estimated payout value of share awards that have not vested (2) (\$)
Grant B. Fagerheim	15,000	6.23	July 3, 2016	42,600	282,000	2,557,740
Thanh Kang	-	-	-	-	180,000	1,632,600
Joel Armstrong	-	-	-	-	150,500	1,365,035
Darin Dunlop	-	-	-	-	150,500	1,365,035
David Mombourquette	-	-	-	-	150,500	1,365,035

#### Notes:

- (1) Calculated based on the difference between the market price of our common shares at December 31, 2015 (\$9.07) and the exercise price of the options.
- (2) Calculated by multiplying the number of performance-based awards by the market price of our common shares at December 31, 2015 (\$9.07). This calculation assumes a payout multiplier of 1x and does not include the value of the dividend equivalents received on the performance-based awards.

#### Award Incentive Plan - Value Vested or Earned During the Year

The following table sets forth for each named executive officers, the value of option-based and share-based awards which vested during the year ended December 31, 2015. We did not have a non-equity incentive compensation plan in 2015.

Name	Option-based awards – Value vested during the year <sup>(1)</sup> (\$)	Share-based awards – Value vested during the year <sup>(2)</sup>
Grant B. Fagerheim	171,000	2,925,720
Thanh Kang	114,002	1,950,480
Joel Armstrong	114,002	1,625,400
Darin Dunlop	114,002	1,625,400
David Mombourquette	114,002	1,625,400

## Notes:

- (1) The amounts shown reflect the aggregate dollar value that would have been realized if the options had been exercised on the applicable vesting date. The values are calculated as the difference between the closing price of our common shares on the vesting date and the exercise price of the options multiplied by the number of common shares vesting on that date.
- (2) Calculated based on the market price of our common shares on the vesting date multiplied by the number of common shares vesting on that date. Does not include the dividend equivalents accumulated on the underlying grants and is based on the actual payout multiplier of 2x.

#### **Award Incentive Plan**

Our award incentive plan is of a full-value award plan pursuant to which time-based awards and performance-based awards may be granted to our directors, officers, employees and other service providers. Listed below is a summary of the principal terms of our award incentive plan. A copy of the plan will be filed on our profile on the SEDAR website at *www.sedar.com* on March 16, 2016 under the category "Other Securityholder Documents".

The principal purposes of the plan are: (i) to retain and attract the qualified directors, officers, employees and other service providers that we require; (ii) to promote a proprietary interest in us by such persons and to encourage such persons to remain in our employ and put forth maximum efforts for the success of our business; and (iii) to focus our management on operating and financial performance and long-term total shareholder return.

Incentive-based compensation is an integral component of our compensation package. The attraction and retention of qualified directors, officers, employees and others service providers has been identified as one of the key risks to our long-term strategic growth plan. Our award incentive plan is intended to maintain our competitiveness within the Canadian oil and gas industry to facilitate the achievement of our long-term goals. In addition, this incentive-based compensation is intended to reward our directors, officers, employees and other service providers for meeting certain predefined operational and financial goals which have been identified for increasing long-term total shareholder return.

Our award incentive plan is administered by our board of directors, although the board has the authority to appoint a committee of the board of directors to administer the plan.

The maximum number of common shares reserved for issuance from time to time pursuant to outstanding awards under the plan shall not exceed 6.5% of the aggregate number of our issued and outstanding common shares (including common shares issuable upon exchange of exchangeable shares and other fully paid securities of us and our affiliates exchangeable into common shares) ("Total Common Shares"), less the number of common shares reserved for issuance for stock options outstanding from time to time under our stock option plan. Our board has approved an amendment to the plan to reduce this amount to 3.755%. The amendment does not require shareholder approval.

The aggregate number of awards granted to any single grantee may not exceed 1% of the Total Common Shares. In addition: (i) the number of common shares issuable to insiders at any time, under all of our security based compensation arrangements, may not exceed 10% of the Total Common Shares; and (ii) the number of common shares issued to insiders, within any one year period, under all of our security based compensation arrangements, may not exceed 10% of the Total Common Shares.

Our plan also limits the number of common shares issuable pursuant to non-management directors, in aggregate, to a maximum of 0.25% of the Total Common Shares and the value of all awards granted to any non-management director during a calendar year, as calculated on the date of grant, cannot exceed \$100,000 (for purposes of monitoring compliance with these limitations, a payout multiplier of 1x will be assumed for any performance-based awards).

Under the terms of the plan, we may grant time-based awards or performance-based awards. In determining the persons to whom awards may be granted, the number of common shares to be covered by each award and the allocation of the award between time-based awards and performance-based awards, our board of directors may take into account such factors as it shall determine in its sole discretion, including any one or more of the following factors:

- compensation data for comparable benchmark positions among our peer comparison group;
- the duties, responsibilities, position and seniority of the grantee;

- various corporate performance measures for the applicable period compared with internally established performance measures approved by our board and/or similar performance measures of members of our peer comparison group for such period;
- the individual contributions and potential contributions of the grantee to our success;
- any bonus payments paid or to be paid to the grantee in respect of his or her individual contributions and potential contributions to our success;
- the fair market value or current market price of our common shares at the time of such award; and
- such other factors as our board of directors deems relevant in its sole discretion in connection with accomplishing the purposes of the plan.

Each time-based award entitles the holder to an amount computed by the value of a notional number of common shares designated in the award (plus dividend equivalents) on the third anniversary of the date of grant (or such earlier or later dates as may be determined by our board). Each performance-based award entitles the holder to an amount computed by the value of a notional number of common shares designated in the award (plus dividend equivalents) multiplied by a payout multiplier on the third anniversary of the date of grant (or such earlier or later dates as may be determined by our board).

In December of 2015, we amended the payment dates of 1,929,100 awards previously granted to our directors and executive officers in 2013, 2014 and 2015 from June of the third year following the grant date to February and October of the third year following the grant date, other than certain awards vesting in 2016, of which a portion of the payment dates were accelerated to December 1, 2015 and the balance was deferred to October 1, 2016. We also amended our grant policy so that, unless otherwise determined by our board, one-half of awards granted to directors and officers will be payable on February 1 of the third year following the grant date and one-half of awards granted will be payable on October 1 of the third year following the grant date to reduce the market impact of a potential share issuance. Our grant policy for employees remained unchanged such that, unless otherwise determined by our board, grants will be payable on the third year following the date of grant.

The payout multiplier for performance-based awards is determined by our board based on an assessment of the achievement of predefined corporate performance measures in respect of the applicable period. These corporate performance measures may include: relative total shareholder return; activities related to our growth; average production volumes; unit costs of production; total proved reserves; health, safety and environmental performance; the execution of our strategic plan and such additional measures as our board of directors considers appropriate in the circumstances. The payout multiplier for a particular period will be determined by our board from time to time but is initially expected to be one of 0x (for fourth quartile ranking), 1x (for third quartile ranking), 1.5x (for second quartile ranking) or 2x (for first quartile ranking).

The payment date of awards will be extended as a result of trading blackouts and, unless otherwise determined by our board, for certain leaves of absences. Notwithstanding any provision of the plan, no payment date in respect of any award may occur after December 15th of the third year following the year in which the award was granted.

In the event of a change of control, the payment dates of applicable outstanding awards will be accelerated to the closing date of the change of control and the payout multiplier applicable to any performance-based awards will be determined by our board.

On the payment date, we have, in our sole and absolute discretion, the option of settling the value of the notional common shares underlying the award, by any of the following methods or by a combination of such methods: (i) payment in common shares issued from treasury; (ii) payment in cash; or (iii) payment in common shares acquired by us on the Toronto Stock Exchange. We will not determine whether the payment method will take the form of cash or common shares until the payment date, or some reasonable time prior thereto and a holder of an award will not have any right to demand be paid in, or receive, common shares in connection with an award, at any time.

The plan does not contain any provisions for financial assistance by us in respect of any awards granted thereunder.

Unless otherwise determined by our board or unless otherwise provided in an award agreement pertaining to a particular award or any written employment or consulting agreement, the following provisions apply in the event that a holder ceases to be a director, officer, employee or other service provider:

<u>Death or Disability</u> – In the case of the death or disability of a holder, all outstanding awards have been made and which have vested shall be terminated on earlier of: (i) the expiry date of the applicable award; and (ii) date that is six months from the date of death or disability. All awards which have not vested at the date of death or disability shall immediately terminate and, our President and Chief Executive Officer in the case of a holder who is not a director or officer, and our board in all other cases, taking into consideration the performance of such grantee and our performance since the date of grant of the award(s), may determine the payout multiplier to be applied to any performance-based awards held by the holder.

Other Termination —In all other cases, all outstanding awards which have vested shall be terminated and all rights to receive common shares thereunder shall be forfeited by the holder effective as of the date that is 30 days from the cessation date, provided that, upon the termination of any employee for cause, our board may, in its sole discretion, determine that all outstanding vested awards shall immediately terminate and become null and void. All awards which have not vested at the cessation date shall immediately terminate and become null and void.

Except in the case of death, the right to receive common shares pursuant to an award granted to a holder may only be exercised personally. Except as otherwise provided in the plan, no assignment, sale, transfer, pledge or charge of an award, whether voluntary, involuntary, by operation of law or otherwise, vests any interest or right in such award whatsoever in any assignee or transferee and, immediately upon any assignment, sale, transfer, pledge or charge or attempt to assign, sell, transfer, pledge or charge, such award shall terminate and be of no further force or effect.

The plan and any awards granted pursuant thereto may, subject to any required approval of the Toronto Stock Exchange, be amended, modified or terminated without the approval of our shareholders. Notwithstanding the foregoing, the plan or any award may not be amended without the approval of our shareholders to: (a) increase the percentage of common shares reserved for issuance pursuant to awards in excess of the prescribed limit; (b) extend the expiry date of any awards held by insiders; (c) permit a grantee to transfer awards to a new beneficial holder other than for estate settlement purposes; (d) change the limitations on the granting of awards described above; and (e) change the amending provision of the plan.

The plan contains anti-dilution provisions which allow our board to make such adjustments to the plan, to any awards as our board may, in its sole discretion, consider appropriate in the circumstances to prevent dilution or enlargement of the rights granted to holders thereunder.

#### **Stock Option Plan**

Our long-term incentives currently consist of our award incentive plan and our stock option plan. Our award incentive plan was put in place in 2013 and has replaced our stock option plan as our primary form of long-term compensation incentive. Our stock option plan will remain in place until such time as all outstanding stock options granted thereunder have been exercised, cancelled or expired (which we expect to occur by December 1, 2016) although we will not make any further grants under our stock option plan. A copy of the stock option plan has been filed and is available on the SEDAR website at www.sedar.com.

The number of common shares issuable pursuant to our stock option plan to any one person may not exceed 5% of our outstanding common shares. The number of common shares reserved for issuance at any time or issued within one year, pursuant to the plan and all of our other established or proposed share compensation arrangements to insiders will not exceed 10% of our outstanding common shares and the number of common shares issuable within one year, pursuant to our stock option plan and all of our other established or proposed share compensation arrangements to any one insider and such insider's associates shall not exceed 10% of the outstanding common

shares. In addition, the number of common shares issuable pursuant to our stock option plan to non-management directors is limited to a maximum of 1% of the outstanding common shares.

All options awarded pursuant to our stock option plan will expire on a date as determined at the time of the grant provided that no stock option may be exercised beyond six years from the time of the grant.

Options are issued at an exercise price equal to the volume weighted average trading price of the common shares for the five trading days prior to the date of grant. Any stock options which have not been exercised by the expiry date will expire and become null and void. If the expiry date of any option falls within any blackout period imposed by our board or within ten business days following the end of any blackout period, then the expiry date of such options shall be extended to the date that is ten business days following the end of such blackout period. Unless approved by our board of directors, no options may be exercised by an optionee during a blackout period. The stock option plan does not provide for any financial assistance to be provided by us to facilitate the exercise of an option.

If an optionee ceases to be a director, officer or employee of us or ceases to be providing services to us on an ongoing basis for any reason whatsoever, including without limitation resignation, dismissal or otherwise, but excluding the optionee's death, the optionee may, prior to the expiry date and within 30 days from the date of ceasing to be a director, officer or an employee or ceasing to provide services to us on an ongoing basis, exercise the stock options which are vested within such period, after which time the stock option shall terminate. If an optionee dies prior to the expiry date, the optionee's legal representative may, within six months from the optionee's death and prior to the expiry date, exercise the stock options which are vested within such period, after which time any remaining stock options shall terminate. If there is a "change of control" as defined in the stock option agreement all outstanding stock options vest prior to the date of the change of control. All options granted pursuant to the stock option plan are not assignable.

Optionees have the right (the "**Put Right**") to request that we purchase each of their vested options for a price equal to the difference, if positive, between the market price of our common shares on the day of receipt of notice of exercise of the Put Right and the exercise price of the option. We have the discretion to not accept any exercise of the Put Right. No Put Rights were exercised in 2015.

In addition, each optionee that exercises the Put Right may purchase common shares from treasury with the proceeds of the exercise of the Put Right at the market price of our common shares. In certain circumstances as set forth in the stock option plan, an optionee that exercises the Put Right may purchase common shares from us, which may, at our election, be issued on a flow-through basis under the *Income Tax Act* (Canada). The maximum number of common shares available under the Put Right is currently set at 700,000 common shares.

Our board of directors can amend or discontinue the stock option plan or options granted thereunder at any time without shareholder approval, provided any amendment to the stock option plan that requires approval of any stock exchange on which our common shares are listed for trading may not be made without approval of such stock exchange. However, without the prior approval of the shareholders, as may be required by such exchange, we may not make any amendment to the stock option plan or stock options granted thereunder to: (a) increase the percentage of common shares issuable on exercise of outstanding options at any time; (b) reduce the exercise price of any outstanding stock options or in respect of the cancellation or re-issuance of stock options; (c) extend the term of any outstanding stock option beyond the original expiry date of such stock option unless such extension is due to a blackout period being in effect; (d) increase the maximum limit on the number of securities that may be issued to insiders; (e) amend the limits on grants of options to non-management directors; (f) change participants eligible to receive options under the stock option plan to permit the introduction or re-introduction of non-employee directors on a discretionary basis; (g) permit an optionee to transfer or assign options to a new beneficial holder, other than for estate settlement purposes; or (h) amend the amendment clause. In addition, no amendment to the stock option plan or stock options granted pursuant to the stock option plan may be made without the consent of the optionee, if it adversely alters or impairs any stock option previously granted to such optionee under the stock option plan.

# **Employment Contracts**

We have entered into employment agreements with each of our named executive officers. Pursuant to such employment agreements, each individual is entitled to: (i) an annual base salary and benefits; (ii) discretionary bonuses as determined by our board; and (iii) stock options and share awards. Under each agreement, we have agreed to compensate each named executive officer in the event of the termination of employment: (i) for any reason except just cause, voluntary retirement, voluntary resignation, death of the named executive officer or permanent incapacity, and (ii) if the executive terminates employment by giving thirty days' notice to us within ninety (90) days of a change of control.

Assuming that the triggering event occurred on December 31, 2015 for the scenarios outlined in the paragraph above: (a) Mr. Fagerheim would be entitled to receive \$0.6 million (being 18 months of salary plus 20% of salary in lieu of benefits); (b) Mr. Kang would be entitled to receive \$0.3 million (being 12 months of salary plus 20% of salary in lieu of benefits); (c) Messrs. Mombourquette, Armstrong and Dunlop would each be entitled to receive \$0.3 million (being 12 months of salary plus 20% of salary in lieu of benefits). In addition, all of the executives' unvested stock options and share awards would become fully vested upon a change of control, the impact of which has been quantified in the section entitled "Outstanding Option-Based and Share-Based Awards" above.

Each of the employment agreements provide that the executive shall not during the term of his employment and thereafter disclose any of our confidential information. The executive continues to owe us a duty of loyalty, good faith and avoidance of conflict of duty following termination of his employment.

#### **Liability Insurance of Directors and Officers**

We maintain directors' and officers' liability insurance coverage for losses to us if we are required to reimburse directors and officers, where permitted, and for direct indemnity of directors and officers where corporate reimbursement is not permitted by law. This insurance protects us against liability (including costs), subject to standard policy exclusions, which may be incurred by directors and/or officers acting in such capacity for us. All of our directors and officers are covered by the policy and the amount of insurance applies collectively to all. The annual cost for this insurance in 2015 was \$0.1 million.

In addition, we have entered into indemnity agreements with each of our directors and officers pursuant to which we have agreed to indemnify such directors and officers from liability arising in connection with the performance of their duties. Such indemnity agreements conform to the provisions of the *Business Corporations Act* (Alberta).

# SECURITIES AUTHORIZED FOR ISSUANCE UNDER EQUITY COMPENSATION PLANS

The following sets forth information in respect of securities authorized for issuance under our equity compensation plans as at December 31, 2015.

Plan Category	Number of securities to be issued upon exercise of outstanding options and share awards (2)(3)	Weighted average exercise price of outstanding options (b)	Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a)) (c)
Equity compensation plans approved by securityholders (1)	4,270,108	\$7.31	15,269,860
Equity compensation plans not approved by securityholders	-	-	-
Total	4,270,108	\$7.31	15,269,860

#### Notes:

- (1) The only compensation plans under which any of our equity securities may be issued is our stock option plan and our award incentive plan. These plans currently reserve for issuance a maximum of 6.5% of our issued and outstanding common shares at any given time.
- (2) The number of common shares issuable pursuant to the award incentive plan does not include the dividend equivalents that will accumulate on the underlying grants and assumes a payout multiplier of 1x for the performance-based awards.
- (3) During the year ended December 31, 2015, we issued 1,153,357 common shares pursuant to options exercised during the year and 1,397,348 common shares to settle outstanding share awards paid during the year.

## **OWNERSHIP GUIDELINES**

Our board believes it is important that our directors and our executive officers demonstrate their commitment to our stewardship through common share ownership.

We have established an equity ownership policy that our independent directors and our President and Chief Executive Officer must acquire and hold common shares having a market value of at least three times their annual board retainer and annual base salary, in the case of our President and Chief Executive Officer. Directors have two years following their appointment to comply with the policy. Our other executive officers are required to acquire and hold common shares having a market value equal to at least two times their annual base salary within two years. Following the phase-in period, directors and executive officers are expected to be in continuous compliance with these guidelines. In the event that an individual who has achieved the target ownership level subsequently falls below such target ownership level due solely to a decline in the market price of our common shares, such individual will be considered to be in compliance with the ownership guidelines as long as the adjusted cost base of his or her common shares exceeds the target ownership level.

The following table sets out the common share ownership levels of each independent director, our President and Chief Executive Officer and our named executive officers as at March 15, 2016.

Name	Ownership Value Guideline (\$)	Ownership Value (\$) <sup>(1)</sup>	Guideline Met (Y) or Investment Required to Meet Guideline
Named Executive Officers:			
Grant B. Fagerheim	990,000	21,516,525	Y
Thanh Kang	550,000	4,109,244	Y
Joel Armstrong	500,000	1,352,879	Y
Darin Dunlop	500,000	2,680,706	Y
David Mombourquette	500,000	8,011,349	Y
Directors:			
Gregory S. Fletcher	126,000	649,028	Y
Daryl H. Gilbert (2)	126,000	-	
Glenn A. McNamara	126,000	764,985	Y
Stephen C. Nikiforuk	126,000	766,498	Y
Kenneth S. Stickland	126,000	237,220	Y
Grant A. Zawalsky	126,000	5,055,170	Y

#### Notes:

- (1) Based on the closing price of the common shares on the Toronto Stock Exchange on March 14, 2016 (being \$7.92).
- (2) Mr. Gilbert joined our board in 2015 and has until July 2017 to comply with the policy.

# INDEBTEDNESS OF DIRECTORS AND OFFICERS

In July 2015, we advanced \$1.4 million as loans to various officers to finance the purchase of our common shares through the facilities of the Toronto Stock Exchange. The loans were non-interest bearing and repayable on or before December 31, 2016. All loans were repaid in 2015 and there were no loan amounts outstanding at December 31, 2015.

# CORPORATE GOVERNANCE DISCLOSURE

#### **Board of Directors**

Directors are considered to be independent if they have no direct or indirect material relationship with us. A "material relationship" is a relationship which could, in the view of our board, be reasonably expected to interfere with the exercise of a director's independent judgment.

Our management has been delegated the responsibility for meeting defined corporate objectives, implementing approved strategic and operating plans, carrying on our business in the ordinary course, managing cash flow, evaluating new business opportunities, recruiting staff and complying with applicable regulatory requirements. Our board facilitates its independent supervision over management by reviewing and approving long-term strategic, business and capital plans, material contracts and business transactions, and all debt and equity financing transactions. Through the audit committee, our board examines the effectiveness of our internal control processes and information systems.

The independent members of our board are Gregory S. Fletcher, Daryl H. Gilbert, Glenn A. McNamara, Stephen C. Nikiforuk, Kenneth S. Stickland and Grant A. Zawalsky. Grant B. Fagerheim is a non-independent director since he is also our President and Chief Executive Officer. A majority of our board is independent.

With respect to Mr. Zawalsky, although the law firm of which he is the Managing Partner provides legal services to us, we have determined that he was independent of us after considering such matters as the magnitude of his personal holdings of shares, the annual billings of his law firm to us and his involvement with other issuers.

Although our independent directors do not hold regularly scheduled meetings at which non-independent directors and members of management are not in attendance, in accordance with the mandate of the board as well, at the end of or during each meeting of our board, the members of our management who are present at such meeting leave the meeting in order that the independent directors can discuss any necessary matters without management being present. Since the beginning of our most recently completed financial year, our independent directors have held four such meetings.

Our Chairman, Mr. Grant B. Fagerheim, is not considered independent. To provide leadership for the independent board members, the independent directors have determined that given the size of the board of directors they are capable of providing effective governance without an independent chair. We have also appointed Mr. Glenn A. McNamara as lead director.

The following directors are presently directors of other reporting issuers (or the equivalent):

Director	Names of Other Issuers
Grant B. Fagerheim	Advantage Oil & Gas Ltd.
Gregory S. Fletcher	Calfrac Well Services Ltd., Total Energy Services Inc. and Peyto Exploration & Development Corp.
Daryl H. Gilbert	AltaGas Ltd., Leucrotta Exploration Inc., Surge Energy Inc., Falcon Oil and Gas Ltd., PRD Energy Inc., Cequence Energy Ltd., LGX Oil and Gas Inc. and Connacher Oil and Gas Limited.
Glenn A. McNamara	Petromanas Energy Inc.
Stephen C. Nikiforuk	-
Kenneth S. Stickland	Trinidad Drilling Ltd.
Grant A. Zawalsky	NuVista Energy Ltd., PrairieSky Royalty Ltd. and Zargon Oil & Gas Ltd.

# **Meeting Attendances**

The following is a summary of attendance of our directors at meetings of our board of directors and its committees for 2015.

Name	Board Meetings Attended	Audit Committee Meetings Attended	Reserves Committee Meetings Attended	Corporate Governance and Compensation Committee Meetings Attended	Health, Safety and Environment Committee Meetings Attended
Grant B. Fagerheim <sup>(1)</sup>	7/8	-	2/2	-	3/4
Gregory S. Fletcher	8/8	4/4	2/2	-	-
Daryl H. Gilbert (2)	3/3	-	-	1/1	2/2
Glenn A. McNamara	8/8	-	2/2	3/3	-
Murray K. Mullen (3)	1/3	-	-	1/1	1/1
Stephen C. Nikiforuk	8/8	4/4	-	-	-
Kenneth S. Stickland	8/8	4/4	-	3/3	-
Grant A. Zawalsky	8/8	-	-	-	4/4

#### Notes:

- (1) Mr. Fagerheim was attending investor conferences on behalf of Whitecap and was unable to attend the meetings for which he was absent.
- (2) Mr. Gilbert was appointed a director on July 14, 2015.
- (3) Mr. Mullen resigned as a director on April 30, 2015.

#### **Board Mandate**

Our board assumes overall responsibility for our strategic direction, including the annual consideration of a strategic plan and budget, the acquisition and disposition of material oil and natural gas properties and other investments. Our board represents a cross-section of experience in matters relevant to us, most particularly in oil and gas. The board oversees all matters which may have a material impact upon our business and management's design and implementation of risk mitigation programs as appropriate. The mandate of our board is attached as Appendix "A".

#### **Board Committees**

Our board has four committees: an audit committee, a corporate governance and compensation committee, a reserves committee and a health, safety and environment committee.

## **Committee Composition**

The following table outlines the composition of our board committees as at December 31, 2015:

		Committee Composition						
Name	Independent	Audit	Corporate Governance and Compensation	Reserves	Health, Safety and Environment			
Grant B. Fagerheim (1)	No	-	-	√	√			
Gregory S. Fletcher	Yes	√	-	√	-			
Daryl H. Gilbert	Yes	-	√	-	Chair			
Glenn A. McNamara	Yes	-	Chair	Chair	-			
Stephen C. Nikiforuk	Yes	Chair	-	-	-			
Kenneth S. Stickland	Yes	√	√	-	-			
Grant A. Zawalsky	Yes	-	-	-	√			

Note:

(1) Mr. Fagerheim is our President and CEO.

#### Audit Committee

Our audit committee is currently comprised of Stephen C. Nikiforuk (Chairman), Gregory S. Fletcher and Kenneth S. Stickland. A copy of our audit committee mandate and terms of reference is available for review in our annual information form.

# Corporate Governance and Compensation Committee

Our corporate governance and compensation committee is currently comprised of Glenn A. McNamara (Chairman), Daryl H. Gilbert and Kenneth S. Stickland.

The primary responsibility of this committee is to assist our board in fulfilling its responsibility by reviewing matters relating to corporate governance and our human resource policies and compensation of our directors, officers and employees.

Subject to the powers and duties of the board, the committee is required under its charter to perform the following duties:

## Corporate Governance Matters

- annually review the mandates of the board and its committees and recommend to the board such amendments to those mandates as the committee believes are necessary or desirable;
- considering and, if thought fit, approving requests from directors or committees of directors of the engagement of special advisors from time to time;
- preparing and recommending to the board annually corporate governance disclosure to be included in our annual report or information circular as required by the Toronto Stock Exchange and any other regulatory authority;

- making recommendations to the board as to which directors should be classified as "independent directors",
   "related" directors or "unrelated" directors pursuant to any such report or circular;
- reviewing on a periodic basis the composition of the board and ensuring that an appropriate number of
  independent directors sit on the board, analyzing the needs of the board and recommending nominees who
  meet such needs;
- assessing, at least annually, the effectiveness of the board as a whole, the committees of the board and the contribution of individual directors, including considering the appropriate size of the board;
- recommending suitable candidates for nominees for election or appointment as directors, and recommending the criteria governing the overall composition of the board and governing the desirable individual characteristics for directors;
- as required, developing, for approval by the board, an orientation and education program for new recruits to the board;
- acting as a forum for concerns of individual directors in respect of matters that are not readily or easily
  discussed in a full board meeting, including the performance of management or individual members of
  management or the performance of the board or individual members of the board;
- developing and recommending to the board for approval and periodic review structures and procedures
  designed to ensure that the board can function effectively and independently of management;
- reviewing and considering the engagement at our expense of professional and other advisors by any individual director when so requested by any such director;
- establishing, reviewing and updating periodically a Code of Business Conduct and Ethics (the "Code") and ensure that management has established a system to monitor compliance with this code; and
- reviewing management's monitoring of our compliance with the organization's Code.

#### **Compensation Matters**

- reviewing the compensation philosophy and remuneration policy for our employees and to recommend to the board changes to improve our ability to recruit, retain and motivate employees;
- reviewing and recommending to the board compensation to be paid to members of the board;
- reviewing and recommending to the board performance objectives and the compensation package for the Chief Executive Officer;
- reviewing and recommending to the board, on the recommendation of the Chief Executive Officer, the compensation and benefits package for our senior management positions;
- reviewing management's recommendations for proposed stock option or share purchase plans and make recommendations in respect thereof to the board;
- determining and recommending for approval of the board in conjunction with the Chief Executive Officer bonuses to be paid to our officers and employees and to establish targets or criteria for the payment of such bonuses, if appropriate; and

• preparing and submitting a report of the committee for inclusion of annual disclosure required by applicable securities laws to be made by us including the report required to be included in our information circular – proxy statement.

#### Reserves Committee

The members of our reserves committee are Glenn A. McNamara (Chairman), Gregory S. Fletcher and Grant B. Fagerheim.

Our board has delegated to the reserves committee responsibility for matters set forth in respect of the responsibilities of the board in relation to National Instrument 51-101 – *Standards of Disclosure for Oil and Gas Activities* ("NI 51-101"). These responsibilities include, but are not limited to:

- reviewing our procedures relating to the disclosure of information with respect to oil and gas activities
  including reviewing its procedures for complying with its disclosure requirements and restrictions set forth
  under NI 51-101 and applicable securities requirements;
- reviewing our procedures for providing information to the independent evaluator;
- meeting, as considered necessary, with management and the independent evaluator to determine whether any restrictions placed by management affect the ability of the evaluator to report without reservation on the Reserves Data (as defined in NI 51-101) (the "**Reserves Data**") and to review the Reserves Data and the report of the independent evaluator thereon (if such report is provided);
- reviewing the appointment of the independent evaluator and, in the case of any proposed change to such
  independent evaluator, determining the reason therefor and whether there have been any disputes with
  management;
- providing a recommendation to the board as to whether to approve the content or filing of the statement of
  the Reserves Data and other information that may be prescribed by applicable securities requirements
  including any reports of the independent engineer and of management in connection therewith;
- reviewing our procedures for reporting other information associated with oil and gas producing activities;
   and
- generally reviewing all matters relating to the preparation and public disclosure of estimates of our reserves.

# Health, Safety and Environment Committee

The members of our health, safety and environment committee are Daryl H. Gilbert (Chairman), Grant B. Fagerheim and Grant A. Zawalsky.

Our board has delegated to the health, safety and environment committee the responsibility to review, report and make recommendations to the board on the development and implementation of our policies, standards and practices with respect to health, safety and environment.

## **Nomination of Directors**

Our board considers its size each year when it considers the number of directors to recommend to the shareholders for election at the annual meeting of shareholders, taking into account the number required to carry out our board's duties effectively and to maintain a diversity of views and experience.

Our corporate governance and compensation committee acts as the nominating committee of our board and reviews the size and composition of our board and nominating functions are then performed by the board as a whole. Our corporate governance and compensation committee is comprised of a majority of independent directors.

Our board has adopted a policy regarding board diversity and term length. Our board believes that board nominations should be made on the basis of the skills, knowledge, experience and character of individual candidates and the requirements of the board at the time. We are committed to a meritocracy and believe that considering the broadest group of individuals who have the skills, knowledge, experience and character required to provide the leadership needed to achieve our business objectives, without reference to their age, gender, race, ethnicity or religion, is in our best interests and all of our stakeholders. Our board recognizes the benefits of diversity within the board and will encourage the consideration of women who have the necessary skills, knowledge, experience and character for nomination to the board. However, the board will not compromise the principles of a meritocracy by imposing quotas or targets regarding the representation of women on the board and as such no such quotas or targets have been imposed. We currently do not have any women directors.

To ensure the effectiveness of the board diversity policy, our corporate governance and compensation committee will review the number of women considered or brought forward as potential nominees for board positions when the board is looking to add additional members or replace existing members and the skills, knowledge, experience and character of any such women candidates relative to other candidates to ensure that women candidates are being fairly considered relative to other candidates. The corporate governance and compensation committee will also review the number of women actually appointed and serving on our board to evaluate whether it is desirable to adopt additional requirements or policies with respect to the diversity of the board.

The corporate governance and compensation committee is authorized under its mandate to retain experts to assist it in fulfilling its responsibilities. To the extent that the committee retains an expert to assist it in "board searches" for qualified candidates, the committee will provide direction to such experts to endeavour to bring forward women candidates for consideration as nominees to the board.

Our corporate governance and compensation committee has established the following "skills matrix" outlining the skills and experience which they believe are required by the members of our board of directors. This skills matrix is reviewed annually by the committee and updated as necessary.

SKILLS MATRIX						
Executive Leadership	Experience as a CEO or equivalent.					
Enterprise Risk Assessment	Board or executive experience in evaluating and managin risks in the oil and natural gas business.					
Value Creation	Board or executive experience in evaluating, and executing on, value creation opportunities through acquisitions, divestiture, mergers or developmental opportunities.					
Health, Safety & Environment	Board or management experience with environmental compliance and workplace health and safety in the oil and gas industry.					
Operations	Management experience with oil and natural gas operations.					
Reserves and Resource Evaluation	Board experience with, or management responsibility for, oil and natural gas reserve and resource evaluation and reporting.					
Compensation and Human Resources	Management experience in human resources and executive compensation.					
Accounting & Finance	Financial literacy in reading financial statements, financial accounting and operational accounting experience as well a corporate finance knowledge and experience usually from senior accounting and financial management, audit firm background or banking experience.					
Legal, Regulatory and Governmental	Broad understanding of corporate, securities, land tenure an oil and natural gas law, regulatory regimes in Western Canad and governmental royalty, incentive and taxation policie usually through management experience or a legal background					
Corporate Governance	Broad understanding of good corporate governance usually through experience as a board member or as a senior executive officer.					

## **Board Assessment**

Our corporate governance and compensation committee annually assesses our board and its committees. In addition, our corporate governance and compensation committee reviews the skills and experience of our current directors and assesses the knowledge and character of all nominees to our board of directors to ensure general compliance with the skills matrix approved by the committee. Our board has satisfied itself that the board, its committees and individual directors are performing effectively through this process and our board has determined that the required skills are well represented by the current slate of director nominees for election at the meeting.

In 2016 we implemented a more formal process of assessing our board and its committees, under the direction of our corporate governance and compensation committee. This process will consist of an annual written questionnaire which includes a review of the effectiveness of our board and its committees, preparation for and performance at meetings and overall corporate governance matters.

Our corporate governance and compensation committee has established the following "skills matrix" outlining the skills and experience which they believe are required by the members of our board of directors. This skills matrix is reviewed annually by the committee and updated as necessary. The committee also annually reviews the skills and experience of our current directors. The committee also assesses the knowledge and character of all nominees to our board of directors to ensure general compliance with the skills matrix.

The committee and our board of directors has determined that the required skills are well represented by the current slate of director nominees for election at the meeting. The following outlines the experience and background of, but not necessarily the technical expertise of, our proposed nominees based on information provided by such individuals:

Name	Executive Leadership	Enterprise Risk Assessment	Value Creation	Health, Safety & Environment	Operations	Reserves and Resource Evaluation	Compensation and Human Resources	Accounting & Finance	Legal, Regulatory and Governmental	Corporate Governance
Grant B. Fagerheim	√	$\checkmark$	$\sqrt{}$	$\sqrt{}$	√	$\checkmark$	$\checkmark$	$\sqrt{}$	$\checkmark$	$\checkmark$
Gregory S. Fletcher	√	V	√	√	√	√	V	√	<b>V</b>	<b>V</b>
Daryl H. Gilbert	√	√	√	√	-	√	√	-	-	<b>V</b>
Glenn A. McNamara	√	√	√	√	√	√	-	-	<b>V</b>	<b>V</b>
Stephen C. Nikiforuk	-	V	√	-	-	-	V	√	<b>V</b>	<b>V</b>
Kenneth S. Stickland	√	V	√	-	-	-	√	√	<b>V</b>	<b>V</b>
Grant A. Zawalsky	√	<b>√</b>	√	√	-	-	V	<b>√</b>	<b>V</b>	<b>V</b>

## **Orientation and Continuing Education**

While we do not currently have a formal orientation and educational program for new recruits to our board, we provide such orientation and education on an informal basis. We provide new board members with our corporate policies, historical information about us, as well as information on our performance and our strategic plan with an outline of the general duties and responsibilities entailed in carrying out their duties. Our board believes that these procedures are a practical and effective approach in light of our particular circumstances, including our size and limited turnover of the directors and the experience and expertise of the members of our board.

No formal continuing education program currently exists for our directors; however, we encourage directors to attend, enrol in or participate in courses and/or seminars dealing with financial literacy, corporate governance and related matters. Each director has the responsibility for ensuring that he maintains the skill and knowledge necessary to meet his obligations as a director.

#### **Ethical Business Conduct**

Our board has adopted a Code of Business Conduct and Ethics (the "Code"), a copy of which is available to review at *www.sedar.com*. It is expected that each of our officer's and director's will confirm his or her understanding, acceptance and compliance of the Code on an annual basis. Any reports of variance from the Code will be reported to our board.

Our board has also adopted a Whistleblower Policy which provides employees with the ability to have procedures in place to address the confidential, anonymous submission by employees of concerns regarding accounting, internal accounting controls or auditing matters, or to address the receipt, retention and treatment of concerns regarding accounting, internal accounting controls or auditing matters. Our board believes that providing a forum for employees to raise concerns about ethical conduct and treating all complaints with the appropriate level of seriousness fosters a culture of ethical conduct.

In accordance with the *Business Corporations Act* (Alberta), directors who are party to, or are a director or officer of a person which is a party to, a material contract or material transaction or a proposed material contract or a proposed

material transaction with us are required to disclose the nature and extent of their interest and not to vote on any resolution to approve the contract or transaction. In addition, in certain cases, an independent committee of our board may be formed to deliberate on such matters in the absence of the interested party.

# **Succession Planning**

Our board has developed a formal succession plan process for each of the executive officers, including our President and Chief Executive Officer. Our process includes:

- the presentation of formal written succession plans to the corporate governance and compensation committee and board of directors;
- the succession plans include details around each possible successor's competencies and areas requiring development, as well as a timeline and development plan;
- these plans are reviewed by the board annually with the President and Chief Executive Officer; and
- the board reviews the President and Chief Executive Officer's plan in an in-camera meeting of the independent directors.

Our board receives regular updates on the status of the succession plans and the professional development of individuals within our organization. We do not consider the level of representation of women in executive officer positions when making executive officer appointments. Consistent with our board diversity policy, our board believes that executive officer appointments should be made on the basis of the skills, knowledge, experience and character of individual candidates. We are committed to a meritocracy and believe that considering the broadest group of individuals who have the skills, knowledge, experience and character required to provide the leadership needed to achieve our business objectives, without reference to their age, gender, race, ethnicity or religion, is in our best interests and all of our stakeholders and as such no such quotas or targets have been imposed. We currently do not have any women serving in executive officer positions, although we have 4 women in management positions, which represents approximately 27% of the number of our management positions.

## **Director Term Limits**

Our board of directors does not believe that fixed term limits are in the best interests of our company. Our corporate governance and compensation committee considers both the term of service of individual directors, the average term of the board as a whole and turnover of directors over prior three years when proposing a slate of nominees. The committee considers the benefits of regular renewal in the context of the needs of the board at the time and the benefits of the institutional knowledge of the board members.

# **Position Descriptions**

Our board has approved written position descriptions or terms of reference for our lead director, chairman and the chairman of each of our audit committee, our corporate governance and compensation committee and our reserves committee. Our board has developed a written position description for our President and Chief Executive Officer.

## OTHER MATTERS COMING BEFORE THE MEETING

Management knows of no other matters to come before the meeting other than those referred to in the accompanying notice of annual and special meeting. Should any other matters properly come before the meeting, the common shares represented by proxy solicited by this information circular – proxy statement will be voted on such matters in accordance with the best judgment of the person voting such proxy.

# INTEREST OF CERTAIN PERSONS OR COMPANIES IN MATTERS TO BE ACTED UPON

None of our directors or officers, or any person who has held such a position since the beginning of the our last completed financial year, nor any nominee for election as a director, nor any associate or affiliate of the foregoing persons, has any substantial or material interest, direct or indirect, by way of beneficial ownership of securities or otherwise, in any matter to be acted on at the meeting other than as disclosed herein.

## INTEREST OF INFORMED PERSONS AND OTHERS IN MATERIAL TRANSACTIONS

Except as disclosed elsewhere herein and set forth below, none of our directors, officers, principal shareholders, or informed persons (as defined in National Instrument 51-102), and no associate or affiliate of any of them, has or has had any material interest in any transaction since the commencement of our most recently completed financial year or in any proposed transactions which has materially affected or would materially affect us.

## AUDITORS, TRANSFER AGENT AND REGISTRAR

Our auditors are PricewaterhouseCoopers LLP, Chartered Professional Accountants, Suite 3100,  $111 - 5^{th}$  Avenue S.W., Calgary, Alberta, T2P 5L3.

The transfer agent and registrar for our common shares is Computershare Trust Company of Canada at its principal offices in Calgary, Alberta and Toronto, Ontario.

#### ADDITIONAL INFORMATION

Financial information is provided in our comparative audited financial statements and related management's discussion and analysis for the year ended December 31, 2015. To receive a copy of these financial statements and related management's discussion and analysis please contact us at Suite 3800, 525 – 8th Avenue S.W., Calgary, Alberta T2P 1G1. This information and additional information relating to us may also be accessed on our website at www.wcap.ca or on SEDAR at www.sedar.com.

# APPENDIX "A"



# MANDATE OF THE BOARD OF DIRECTORS

The Board of Directors (the "Board") of Whitecap Resources Inc. (the "Corporation") is responsible for the stewardship of the Corporation, and any subsidiaries and partnerships of Whitecap Resources Inc. (collectively, "Whitecap"). In discharging its responsibility, the Board will exercise the care, diligence and skill that a reasonably prudent person would exercise in comparable circumstances and will act honestly and in good faith with a view to the best interests of Whitecap. In general terms, the Board will:

- in consultation with the chief executive officer of the Corporation (the "CEO"), define the principal objectives of Whitecap;
- supervise the management of the business and affairs of Whitecap with the goal of achieving Whitecap's principal objectives as defined by the Board;
- discharge the duties imposed on the Board by applicable laws; and
- for the purpose of carrying out the foregoing responsibilities, take all such actions as the Board deems necessary or appropriate.

Without limiting the generality of the foregoing, the Board will perform the following duties:

## Strategic Direction and Capital and Financial Plans

- require the CEO to present annually to the Board a longer range strategic plan and a shorter range business plan for Whitecap's business, which plans must:
  - be designed to achieve Whitecap's principal objectives;
  - identify the principal strategic and operational opportunities and risks of Whitecap's business; and
  - be approved by the Board as a pre-condition to the implementation of such plans;
- review progress towards the achievement of the goals established in the strategic, operating and capital plans;
- identify the principal risks of Whitecap's business and take all reasonable steps to ensure the implementation of the appropriate systems to manage these risks;
- approve the annual operating and capital plans;
- approve acquisitions and dispositions in excess of which require approval pursuant to expenditure limits established by the Board;
- approve the establishment of credit facilities; and

approve issuances of additional common shares, other securities and other instruments to the public.

## **Monitoring and Acting**

- monitor Whitecap's progress towards achieving its goals, and to revise and alter its direction through management in light of changing circumstances;
- monitor overall human resources policies and procedures, including compensation and succession planning;
- appoint the CEO and determine the terms of the CEO's employment with Whitecap;
- ensure systems are in place for the implementation and integrity of Whitecap's internal control and management information systems;
- evaluate the performance of the CEO on an ongoing basis through the in camera session held at the end of each regularly scheduled Board meeting;
- in consultation with the CEO, establish the limits of management's authority and responsibility in conducting Whitecap's business;
- in consultation with the CEO, appoint all officers of Whitecap and approve the terms of each officer's employment with Whitecap;
- develop a system under which succession to senior management positions will occur in a timely manner;
- approve any proposed significant change in the management organization structure of Whitecap;
- approve all retirement plans for officers and employees of Whitecap;
- in consultation with the CEO, establish a disclosure policy for Whitecap;
- generally provide advice and guidance to management; and
- approve all matters relating to a takeover bid for the securities of Whitecap.

#### **Finances and Controls**

- review Whitecap's systems to manage the risks of Whitecap's business and, with the assistance of management, Whitecap's auditors and others (as required), evaluate the appropriateness of such systems;
- monitor the appropriateness of Whitecap's capital structure;
- ensure that the financial performance of Whitecap is properly reported to shareholders, other security holders and regulators on a timely and regular basis;
- in consultation with the CEO, establish the ethical standards to be observed by all officers and employees of Whitecap and use reasonable efforts to ensure that a process is in place to monitor compliance with those standards;
- require that the CEO institute and monitor processes and systems designed to ensure compliance with applicable laws by Whitecap and its officers and employees;
- require the CEO institute, and maintain the integrity of, internal control and information systems, including maintenance of all required records and documentation;

- approve material contracts to be entered into by the Corporation;
- recommend to shareholders of Whitecap a firm of chartered accountants to be appointed as Whitecap's auditors;
- ensure Whitecap's oil and gas reserve report fairly represents the quantity and value of corporate reserves in accordance with generally accepted engineering principles and applicable securities laws; and
- take reasonable actions to gain reasonable assurance that all financial information made public by Whitecap (including Whitecap's annual and quarterly financial statements) is accurate and complete and represents fairly the Corporation's financial position and performance.

#### Governance

- selecting nominees for election to the Board;
- facilitate the continuity, effectiveness and independence of the Board by, amongst other things:
  - appointing a Chairman of the Board;
  - appointing from amongst the directors an audit committee and such other committees of the Board as the Board deems appropriate;
  - defining the mandate of each committee of the Board;
  - ensuring that processes are in place and are utilized to assess the effectiveness of the Chairman of the Board, the Board as a whole, each committee of the Board and each director; and
  - establishing a system to enable any director to engage an outside adviser at the expense of Whitecap;
- review annually the composition of the Board and its committees and assess Directors' performance on an ongoing basis, and propose new members to the Board; and
- review annually the adequacy and form of the compensation of directors.

## **Delegation**

• the Board may delegate its duties to, and receive reports and recommendations from, any committee of the Board to the extent permitted by the *Business Corporations Act* (Alberta).

## Composition

- the Board should be composed of at least 4 individuals elected by the shareholders at the annual meeting;
- a majority of Board members should be "independent" directors (within the meaning of National Instrument 58-101) and free from any business or other relationship that could impair the exercise of independent judgment;
- members should have or obtain sufficient knowledge of Whitecap and the oil and gas business to assist in providing advice and counsel on relevant issues; and
- board members should offer their resignation from the Board to the Chairman of the Board following:
  - change in personal circumstances which would reasonably interfere with the ability to serve as a director; and
  - change in personal circumstances which would reasonably reflect poorly on Whitecap (for example, finding by a Court of fraud, or conviction under Criminal Code or securities legislation).

# Meetings

- the Board shall meet at least four times per year and/or as deemed appropriate by the Board Chair;
- the Board shall meet at the end of its regular quarterly meetings without members of management being present;
- minutes of each meeting shall be prepared;
- the CEO and Chief Financial Officer shall be available to attend all meetings of the Board upon invitation by the Board; and
- Vice-Presidents and such other staff as appropriate to provide information to the Board shall attend meetings at the invitation of the Board.

## Authority

- the Board shall have the authority to review any corporate report or material and to investigate activity of Whitecap and to request any employees to cooperate as requested by the Board; and
- the Board may retain persons having special expertise and/or obtain independent professional advice to assist in fulfilling its responsibilities at the expense of Whitecap.

Approved by the Board of Directors on November 9, 2015.